

Q2

2013 QUARTERLY REPORT SECOND QUARTER



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INTRODUCTION

This report provides an overview of progress made towards Council's Goals and Priorities, a review of selected performance indicators, and a financial summary for quarter two 2013.

ECONOMIC DEVELOPMENT

Build and diversify St. Albert's economy in partnership with the community and stakeholders.

Economic Development

Implement the 20-Point Economic Development Action Plan

Economic Development Advisory Board (formerly St. Albert Economic Development Advisory Committee (SAEDAC))

Administration initiated the recruitment process for the new Economic Development Advisory Board. Interviews took place in July with the announcement of the new board members expected in the fall of 2013. The new board will work closely with Administration to accomplish Economic Development priorities.

A celebration was held on June 25, 2013 to honour, celebrate and thank over 75 people who served on the St. Albert Economic Development Advisory Committee since its inception in 2000.

Workshops for Local Businesses

Administration hosted a series of webinars for local businesses as part of the Business Retention and Expansion program. The first three webinars, titled *The 20 Ingredients to Outstanding Downtowns*. The series highlighted the importance of city employees, politicians, property owners and downtown business owners working together to make St. Albert's downtown outstanding.

Two additional webinars titled *Are you Open after 6:00 p.m.?* and *Marketing on a Miniscule Budget* were pre-recorded with the Economic Development team facilitating discussion to generate additional ideas after the webinars. In total, 82 people attended the five webinars.

Internet Service Survey for Business Parks

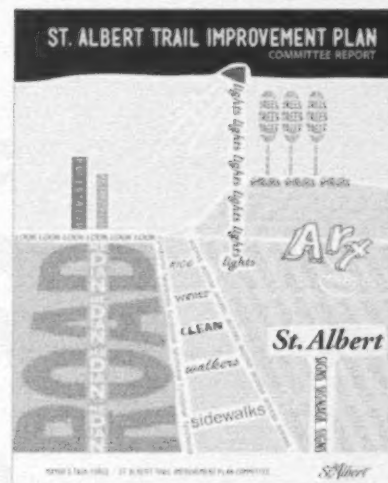
Over the past year, Administration received concerns from some business owners in Riel Business Park about the insufficient level of Internet service. In order to determine the significance of this issue and its potential impact to the businesses in Riel and Campbell Business Parks, Administration surveyed all businesses in the two Business Parks. The survey, that closed on July 15, was sent out to 440 businesses with 103 responding to the survey. This represents a 23 per cent response rate. Administration will analyze the results and if required, develop an action plan in the fall.

Enhance Economic Development Opportunities Along St. Albert Trail

The Mayor's Task Force - St. Albert Trail Improvement Plan Committee submitted the final report to Council on June 17, 2013. City Council passed four related motions, one of which deemed the work of the Committee to be complete. Administration will review the Committee's 16 recommendations and report back to Council in September with a proposed action plan, complete with priorities and financial considerations for the action plan.

Retail Demand Study

Administration has commissioned a Retail Demand Study as a strategic document to attract new commercial investment along St. Albert Trail and other commercial designated lands in the city. Phase one, which included a survey of St. Albert residents' shopping habits, was completed. The study will be presented to Council by the end of 2013 and be used to form the basis for investment attraction activities in the commercial sector.



Further Revitalize the City's Downtown

Administration is working on studies that will better determine the need for downtown development. These include: how to best meet parking demand needs; how to facilitate pedestrian, cycling and transit connectivity; and how to ensure appropriate urban design for key downtown entrances. These studies are expected to be completed by early 2014, at which time Administration will be in a better position to determine the needs for further downtown development.

In addition, discussions with internal stakeholders took place to identify opportunities for collaboration for additional downtown development initiatives.

Create a More Attractive Investment Environment

On January 7, 2013 Council directed Administration to explore the potential of developing an Investment Incentive Program to reduce the risk to developers and promote new investment in the city. The matter was referred to the Standing Committee on Finance and the St. Albert Economic Development Advisory Committee (SAEDAC) for input and analysis. On April 8, 2013, Administration recommended to the Standing Committee on Finance that the City not pursue an Investment Incentive program at this time.

Administration also engaged in a series of meetings with the development community to continue the process of changing perceptions and raising the profile of St. Albert as an exceptional place to invest. In quarter two, the meetings with the following stakeholders took place: Hopewell, Great West Life, Rampart/Avenir, South Riel Development Corporation and Sun Life/Verus. This initial work is part of the overall investment attraction strategy to facilitate and expedite development activity in the city.

Promote the City and Attract Businesses, Investment, Residents and Visitors

The Economic Development team continues to identify specific industry sectors for potential establishment in St. Albert. The team is utilizing a series of internal resources to develop and build individual 'pitch packages' for specific time sensitive investment requirements. Examples of sectors include hotel/hospitality, light manufacturing and retail. This initiative will continue to evolve as more investment opportunities are uncovered.

To further support customer communications, Economic Development is developing and populating a Customer Relationship Management (CRM) Tool to better manage potential leads, communication and marketing initiatives.

The Move to St. Albert website was launched to provide St. Albert information to potential residents. As of June 2013, the website had 701 visits, 503 unique visitors, 3,130 page views and average time on the site was 3:12 minutes. In addition to launching the website, 185 packages were delivered to real estate agents, 58 real estate agents participated in information sessions on the new website and resources were created for new residents. All show homes in St. Albert have received a supply of new resident packages.

Initiate Smart-City Centre of Excellence Master Plan

The purpose of the Smart-City Centre of Excellence Master Plan is to provide a city-wide approach to the adoption of innovative technologies to improve service delivery to residents, attract business investors to the city, realize labour efficiencies and provide real-time data on the operation and condition of City infrastructure and services.

In June 2013, Administration assigned a Project Manager for the Smart-City Centre of Excellence initiative. A draft Project Plan was developed and an internal project governance structure was established. In addition, numerous meetings took place with industry leaders to form the basis of the Master Plan and the incubation of a Smart Cities Alliance. A project charter for the initiative was also prepared and will be considered by Council during the 2014-2016 business planning and budget deliberations.

Corporate and City Branding

Internal workshops are scheduled to take place in August 2013 to educate City employees on the corporate brand and ensure its sustainability into the future.

A comprehensive visual identity guide will be provided as a resource to City employees. This guide will provide an overview of how the branding is expected to be integrated into various department products. A brand policy will be presented to Council for consideration in September 2013.

Tourism

Strengthen St. Albert's Economy and Regional Leadership by Considering a Bid for the 2019 Canada Winter Games

Administration is awaiting initial information for the 2019 Canada Winter Games bidding process from the Canada Games Council and Alberta Sports Recreation Parks and Wildlife Fund. Delay in communication is due to timing of the provincial budget and activity for the 2013 Canada Summer Games.

Land Use and Infrastructure

Improve Commuting and Transportation Connectivity within the Capital Region

Campbell Road Transit Centre/Park and Ride

Updates to the cost and schedule for the Campbell Road Transit Centre/Park and Ride was presented to Council in April 2013. Council approved that Administration commence geotechnical testing and provide a progress update in September 2013.

Veness Road

The landscaping portion of phase one is ongoing. The resources were allocated to allow for phase two to commence. Phase two was tendered with work expected to start in July 2013.

Ray Gibbon Drive Phase 3

Completion of Ray Gibbon Drive phase three is ongoing and scheduled to be completed by September 2013.

COMMUNITY DEVELOPMENT

Strengthen St. Albert's social fabric and help enhance the safety and health of St. Albert's residents.

Build Our Community

Develop Strategy to Proceed with Development of a Community Support Centre

Administration presented the Facility Business Case to Council on May 6, 2013. Council received the business case as information and directed Administration to consider a public-private partnership opportunity for a parking facility and/or additional condominium development, to research alternative financing opportunities, to prepare a public consultation plan and to consider adding other not-for-profit organizations into the facility. Administration is preparing a follow up report with timing and recommendations related to completing this initiative.

Develop Social Master Plan to Respond to Address Impact of Changing Demographics and Social Needs

St. Albert's Social Master Plan, *Cultivating a Community for All*, was presented to Council in April 2013. A partners' workshop was held in May and a number of presentations were provided to various community groups to discuss the values, goals and strategic actions that stakeholders may engage in to support implementation of the Social Master Plan.

Launch a Capital Partnership Program to Support Strategic Civic and Community-Based Capital Projects

The Capital Partnership Program is a municipal grant program designed to cost-share the development of significant facilities that support community growth and enhancement. In May 2013, Council approved a policy to guide the Capital Partnership Program and a bylaw, effective January 2015, to form a Capital Partnership Program Advisory Committee. The policy will also be supplemented by Administrative Procedures. Council will consider a business case for the program's administrative requirements during the 2014-2016 business planning and budget deliberations.

Safety and Health

Promote Long-term Safety in the Community

Work continues on the development of a department plan for Policing Services. This plan is expected to be presented to Council by the end of 2013.

Community Services Amenities and Infrastructure

Support the development of a range of housing options appropriate for the community

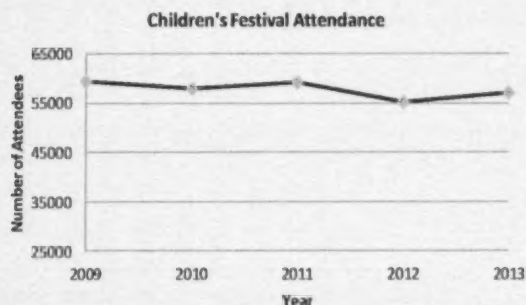
The Affordable Housing Policy was approved by Council in April 2013. The policy formalizes and defines the City's role and responsibilities within the following areas: research, policy and regulation, advocacy and communication, partnerships, incentives and provision of housing and housing incentives, programs and services.

Administration is developing an implementation strategy for a delivery model and determining housing priorities.

Other Items of Importance

Northern Alberta International Children's Festival

The 32nd International Children's Festival was held May 28 through June 1, 2013. This year's festival featured a record 109 main stage performances at five venues located in downtown St. Albert. The TELUS Toddler Town, a festival within a festival, was expanded to accommodate increased demand for artistic programming for children under the age of five. A new marketing partnership with the Edmonton Sun (Sun Media) that accessed regional community newspapers and provided a 25-page festival supplement along with an increased social media traffic, generated strong public attendance especially on Friday night and Saturday.



ENVIRONMENT

Preserve and promote the enjoyment and responsible development and protection of natural areas.

Environmental Stewardship

Create a Policy and Supporting Action Plan for the Sturgeon River Valley

Administration worked with the North Saskatchewan Watershed Alliance (NSWA) to create an inter-municipal sub-watershed group for the Sturgeon River. Activities included meeting with municipal staff and Councillors from Parkland, Sturgeon and Lac Ste. Anne counties as well as Stony Plain, Spruce Grove, Gibbons, Morinville and Edmonton representatives, to develop a terms of reference for the new group.

The City of St. Albert hosted the North Saskatchewan Watershed Alliance Annual General Meeting in St. Albert on June 26, 2013 with the focus on municipalities' roles in watershed planning. Administration also made a presentation on the State of the Sturgeon River Watershed Report at a Lake Management Workshop held in Parkland County.

Construction of two grit interceptors was completed – Mission Avenue at Perron Street Bridge and Riel Drive near St. Albert BMX. Erosion and sedimentation control designs were completed for Forest Lawn and Grandin Ravines with construction to be completed in the fall of 2013. The design was completed for a grit interceptor at the Children's Bridge to be constructed in 2014. An open house for the Forest Lawn and Grandin Ravines construction was held on June 20, 2013.

Develop Stewardship Plan for Grey Nuns White Spruce Park

On June 24, 2013 Administration presented the status of the Grey Nuns White Spruce Park Management Plan to Council. Current activities are focused on completing the options and recommendations for the plan, compiling additional studies and retaining a writer to incorporate all components into a cohesive plan. Administration is working toward having the plan ready for Council by the end of quarter one 2014.

Develop a Greenhouse Gas Emission Action Plan

The Environmental Advisory Committee provided comments on the draft Greenhouse Gas Local Action Plan and agreed on written advice to be provided to Council as part of the final report presentation that will take place by early 2014.

Initiate Public Consultation for the Five-Year Update of the Environmental Master Plan

The community environmental survey was completed in April and a report finalized in June. Administration presented the report to Council in July 2013. The results of the survey will be used by Administration and the Environmental Advisory Committee to update the Environmental Master Plan.

GOVERNANCE

Improve efficiency, plan strategically, enhance accountability and build effective partnerships and relationships to make the right choices for St. Albert for both the immediate and longer term.

Planning and Reporting

Develop a Community Sustainability Plan

Additional meetings with internal stakeholders took place to discuss existing and potential strategic frameworks with the addition of a community-wide vision and community sustainability themes. The working team for this initiative is drafting a new strategic framework for Senior Leadership's consideration in quarter three. In addition, a project charter for the community visioning was developed and will be considered during the 2014-2016 business planning and budget deliberations.

Enhance Evidence-Based Decision Making and Communicate Outcomes

The first phase of the project continues to focus on the development of a corporate set of performance indicators and measures that will allow for better reporting to Council. The team continued to work on development of robust performance metrics and the application of municipal analytics.

Governance Capacity and Policy Direction

Ensure the Most Efficient and Effective Model of Governance is in Place

On March 18, 2013, Council received the Municipal Governance Review Committee final report. The recommendations were accepted, which included revisions to St. Albert's governance policies and a revised committee structure. To support approved recommendations, Administration prepared the required bylaw and process adjustments for Council's consideration on July 2, 2013. Once approved, the committee structure would be piloted during summer 2013. Council will consider the outcome of this pilot and make recommendations to the new Council as necessary. Council will also consider the revised governance policies in August/September 2013.



Review and Modernize Selected Bylaws

Animal Bylaw

In April 2013, Council approved a new Animal Bylaw for the community following a comprehensive administrative review. The bylaw promotes responsible pet ownership and provides a balance between safety and enjoyment for all residents. The new bylaw will take effect on September 1, 2014 in order to provide Administration an opportunity to develop and implement an extensive public education campaign and required signage for the community.

Partnerships and Relationships

Lead Dialogue and Collaborate with Other Orders of Government Regarding Matters of High Priority for St. Albert and Advocate Where Necessary

The City has been actively engaged in advocating on matters of high priority with success on a number of fronts. On June 6, 2013, Council reviewed the current priority list and amended priorities for the remainder of the year. Administration is also developing a strategic government relations strategy to increase the City's capacity to advocate for high priority local matters. The strategy and its various elements will be presented to Council in quarter four.



Fiscal Responsibility

Enhance the City's Fiscal Responsibility by Reviewing the City's Utility Model

Administration presented policy options to the Standing Committee on Finance in late 2013. The matter was postponed until February 2014 for policy decisions.

Practice Fiscal Restraint and Report the Benefits and Cost of Continuous Improvement (CI)

Corporate Level CI Projects

Corporate Reporting System

The first phase of the project continues to focus on development of a corporate set of performance indicators and measures that will allow for better reporting to Council. To date, the following was completed:

- performance indicators and targets from existing strategic documents and research were gathered
- performance categories were identified along with related outcomes to assist the project team in selecting appropriate indicators for the organization
- criteria to assess the existing performance indicators was developed

Moving forward, the project team will focus on refining the dashboard in consultations with appropriate stakeholders.

Grant Process Review

The purpose of this project is to strengthen the process, guidelines, policy principles, practices and sustainability in order to maximize grant funding opportunities for the City.

External research was conducted to identify organizations with grant programs in place. In addition, meeting with internal stakeholders took place to ensure consistency with the future approach. The next steps include drafting the final report and recommendations.

Optimizing the City's Advertising Spending

The project was implemented to identify opportunities to create efficiencies and potential cost savings related to how the City purchases advertising. To date, the current state of the City's advertising spending was completed and the team is working on drafting the final report and recommendations.

Public Engagement

The objective of this project is to develop coordinated approaches, techniques and processes for civic engagement and consultation to support and inform decision-making with insights and feedback. To date, the team completed best practice research on public engagement approaches and online tools and is working on developing an administrative guidelines document, a toolkit and related templates.

Website Rationalization

The objective of this project is to reconcile all Administration-managed websites to a single, open-source content management system and launch a new website by March 31, 2014. In quarter two, the following activities were completed:

- completion of an extensive audit of City's existing web services, including consultations with both internal and external stakeholders
- development of detailed sitemaps with the proposed content and content hierarchy for the City's future web presence
- development of a comprehensive web strategy, which will help facilitate the organization's online business objectives and satisfy the needs of a diverse customer base

The project team presented their findings and recommendations to Senior Leadership Team in late July 2013.

Department Level CI Initiatives

Corporate Training and Development Plan

The purpose of this initiative is to create a three-year Corporate Training and Development Plan. This plan will provide economies of scale in the provision of training and development activities and will provide all employees with the knowledge and skills to meet organizational objectives and priorities.

In quarter two, the 2014-2016 Corporate Training and Development Plan was reviewed and approved by Senior Leadership Team. The team is currently working on developing a communication plan with quarter three and four actions to support the implementation of key plan initiatives beginning in January 2014.

Enhanced Platoon Level Training

A three-year training plan for Fire Services identified several additional programs that can be delivered on-site thereby avoiding overtime. In quarter two, three four-day courses were conducted on-shift, thereby avoiding overtime costs. In total, 488 hours of overtime dollars were saved due to this approach to training.

Review of the Current Investment Process

The purpose of this review is to ensure the City has appropriate balance of funds in its investment portfolio, including long - and short-term investments in order to maximize the rate of return on all investments.

In quarter two, Administration presented and obtained approval for the investment policy, by Standing Committee on Finance. In addition, the request for proposals for the investment portfolio was issued. Selection of the investment brokerage is expected to take place in late August 2013.

Administration is currently working on the investment process discussion paper that will outline the City's process, performance and opportunities for improving the City's investment portfolio.

PERFORMANCE INDICATORS

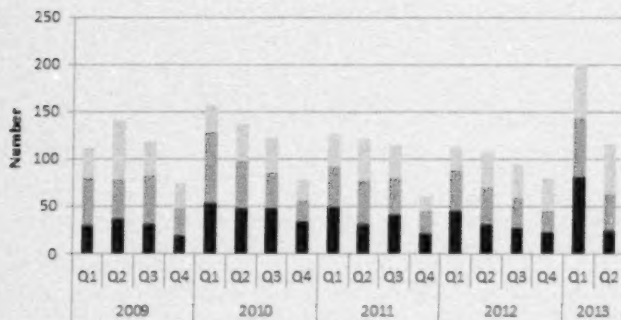
The following section provides an overview of selected performance indicators organized by quarter for the last five years.

Economic Development

Business Licences

In 2012 Business Licensing further enhanced its processes and is now working in conjunction with Planning and Engineering to ensure that all municipal requirements are fulfilled prior to issuing a business licence. Based on these changes in processes, and the increase in building permits issued in the first quarter of 2013, business licensing has seen a significant increase in licenses. It is also important to note that business licence renewals are due on January 1st of each year and this could also be attributed to the increase.

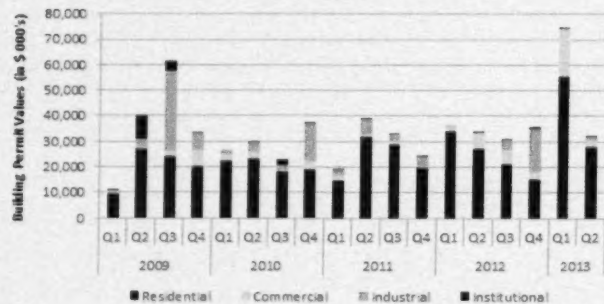
New Business Licences



New Development Construction Value

In quarter two, Building Permit Values levelled off after a large increase in quarter one, which was, in part, due to the Costco permit. The last four quarters have averaged \$43 million for the new development construction value per quarter. Quarter two totals for 2013 are down slightly compared to quarter two of 2012, dropping by 5.2 per cent, although 2013 is still poised to finish off the year strong due to the large head start given by the quarter one Building Permit Values.

Building Permit Values

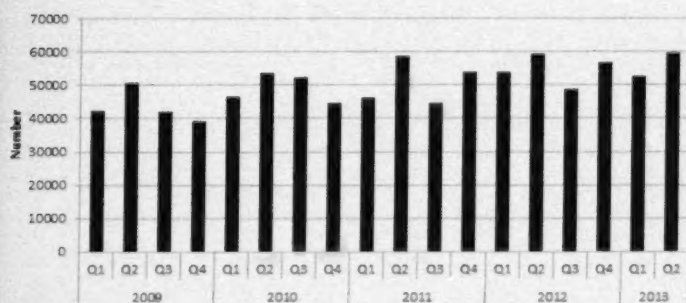


Community Development

Registered City Recreation and Culture Program Participants

In quarter two, there were 59,535 registered City Recreation and Culture programs participants, which is 83 per cent of a total capacity. There has been a slight increase in registered participants compared to quarter two 2012, mostly due to increase in aquatics and recreation programs participation.

Registered Program Participants



Notes: Registered Program Participants includes registered programs that are directly delivered to the public through City departments. These numbers do not include spontaneous, drop-in, school use, events or community lead programs.

Transit Commuter Ridership

Transit Commuter Ridership in quarter two 2013 is up by 2.4 per cent due to additional weekday and Sunday service compared to quarter two 2012 and availability of park and ride stalls.

Transit Commuter Ridership

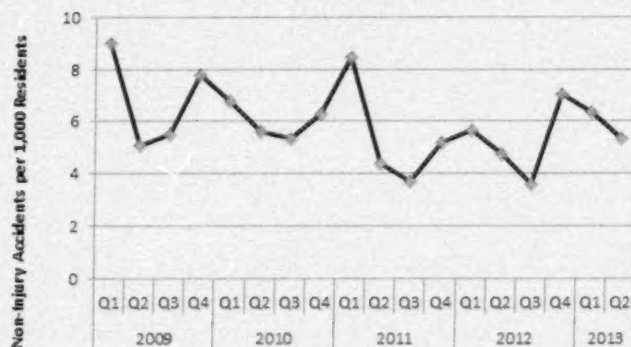


Non-Injury and Injury Accidents

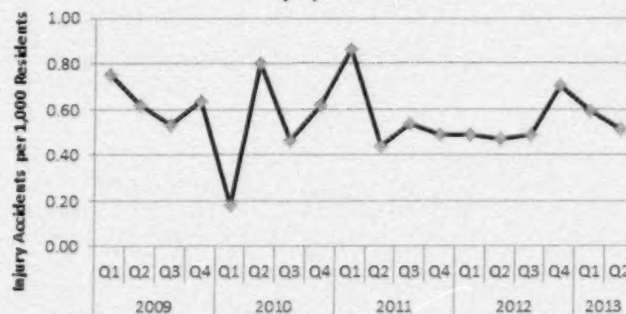
There has been a 19 per cent decrease in non-injury accidents, and a 16 per cent decrease in injury accidents in quarter two of 2013, relative to quarter one. Overall, there has been a downward trend in accidents over the last five years.

The injury accidents trend is relatively flat even though the volume of traffic has increased over the last five years.

Non-injury Accidents

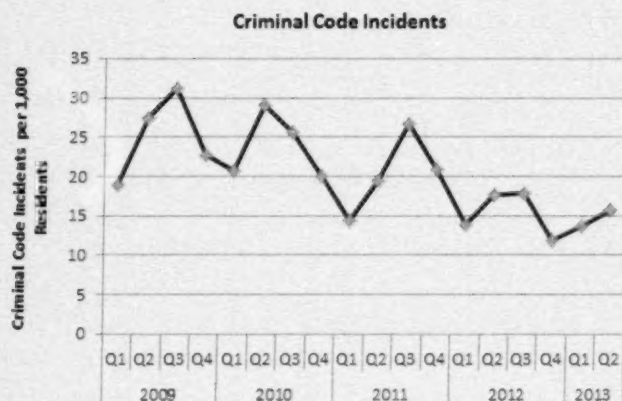


Injury Accidents



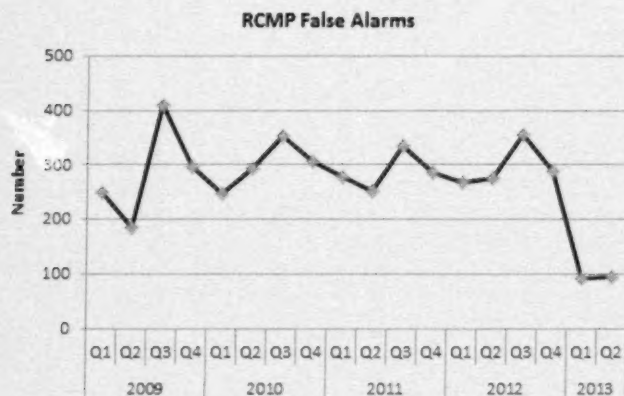
Criminal Code Incidents

Criminal code incidents continue to decrease compared to previous years. This decrease is partially due to the City's social development initiatives and increased police activity.



False Alarms

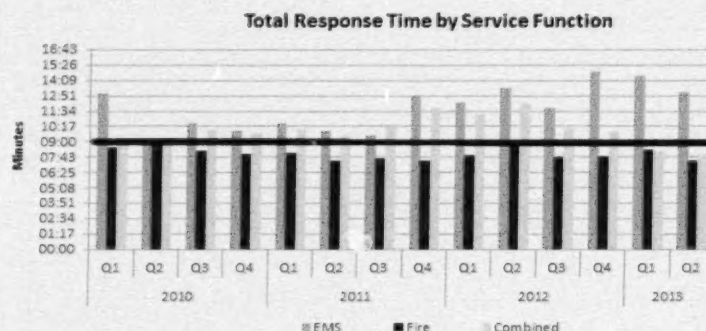
The trend of lower resident false alarms in 2013 continues. This decrease reflects the new bylaw that was passed by Council in 2012.



Emergency Services Response Time

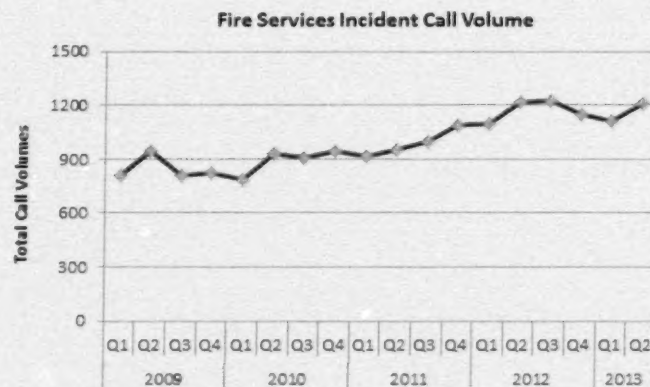
The target of responding within nine minutes to 90 per cent of fire calls was met in quarter two 2013.

The Emergency Medical Services (EMS) response time has been higher than the City's Service Standard since 2009. The ambulances are dispatched by Alberta Health Services and are sent to any location outside St. Albert, which results in greater travel distances and increased response times. Response times for all service functions have decreased compared to quarter one.



Fire Services Incident Call Volume

The call volume for Fire Services increased slightly in quarter two of 2013, mainly due to increased medical and medical-assist calls.



Fire Dollar Loss Per Assessed Value

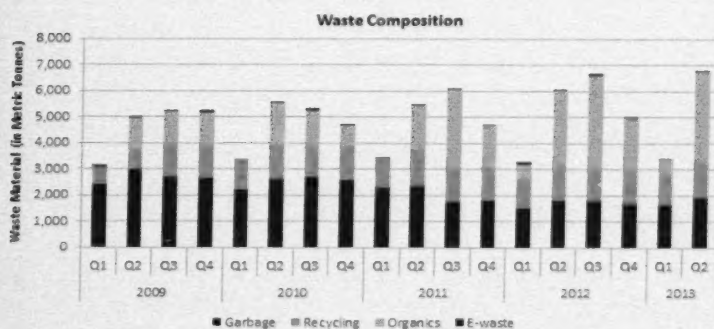
The following graph shows the fire dollar loss per 100,000 assessed property value. The dollar loss has been fluctuating over the years with an increase in the last couple of years. Quarter two 2013 showed a slight increase compared to quarter one, mainly due to one mobile equipment fire.



Environment

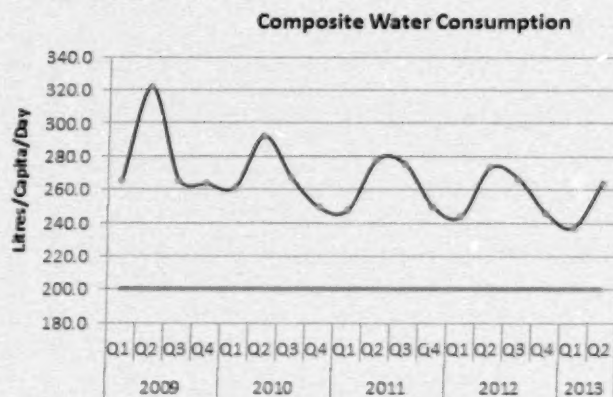
Solid Waste

The second quarter 2013 shows similar tonnage compared to quarter two 2012. The residents continue to make good use of the City's diversion program and are embracing the kitchen organics component of the composting program. Almost 3.5 tonnes of organic waste was collected in quarter two 2013, as residents continue to utilize the curbside organics program.



Water Consumption

Water consumption in St. Albert continues to decrease, keeping the City on track to meet its target of reducing water consumption to 200 litres per person by 2020.

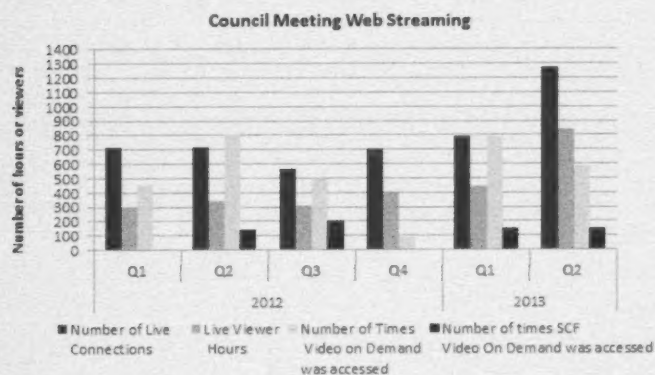


Governance

Improved Communication with Residents

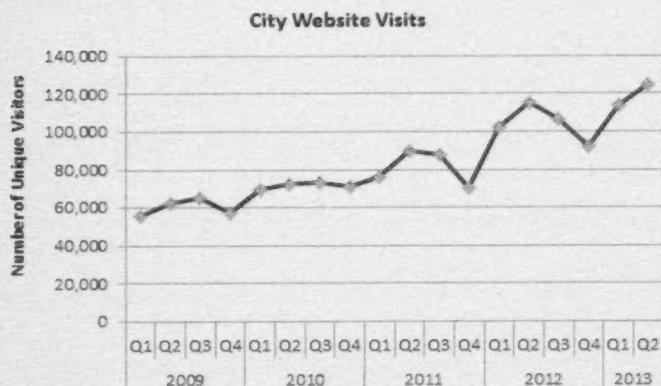
Council Meeting Web Streaming

In quarter two 2013, there were 1,272 connections to the live web streaming of 11 Council and three Standing Committee on Finance meetings. This is a 62 per cent increase over quarter one live connections, which at the time had the most live connections to date for 2012 and 2013. The average viewing in quarter two lasted just under 40 minutes. In addition, there were 580 requests for the archived video of these meetings with average viewing lasting about 15 minutes.



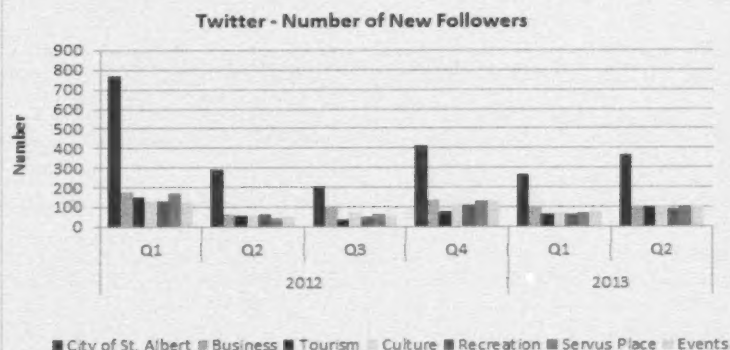
City Website

In quarter two, the number of unique visitors to the City website increased by approximately 11 per cent compared to quarter two of 2012. Top links in quarter two were Transit Routes, Schedules and Maps, the Transit home page, Fountain Park Recreation Centre, the search page, and sports field closures and conditions.



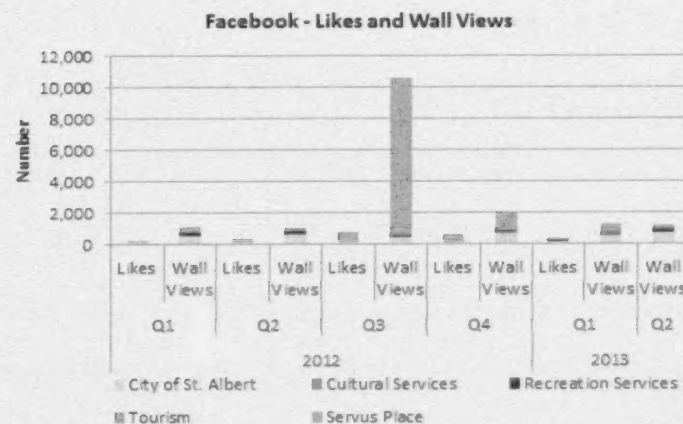
Twitter

In quarter two, a total of 1,563 tweets were sent out on all seven accounts combined. There were a total of 963 new followers for all accounts at the end of quarter two 2013.



Facebook

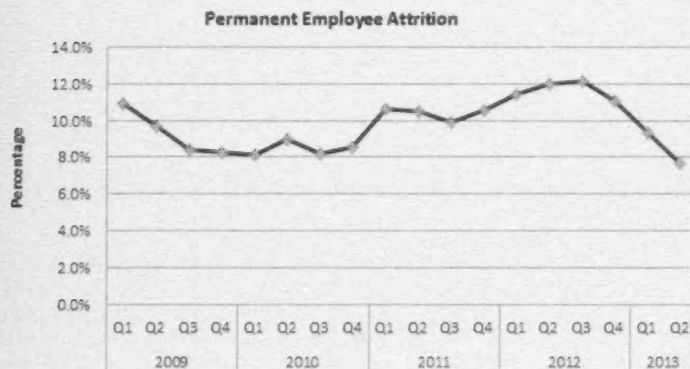
In quarter two, there were 375 new "likes" and 1,149 "page views" on the five City Facebook accounts. Servus Place numbers in quarter three 2012 are due to a special promotion that took place.



Attracting and Retaining High Quality Employees

Employee Attrition

The City's attrition rate in quarter two is 7.7 per cent, which is the lowest attrition rate since 2010. The decrease in employee attrition has been fairly steady for the last three quarters. The current economic environment and seasonal market activity may be the key contributors to this lower attrition rate.

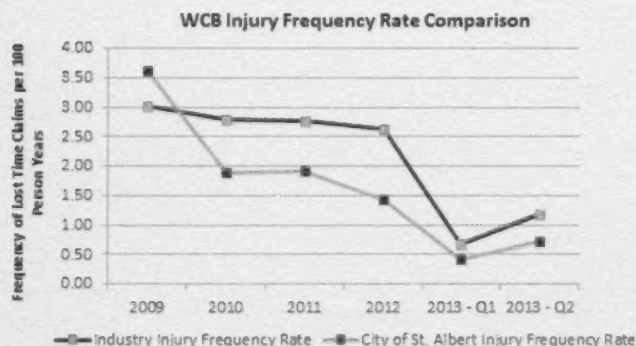


*Note: Calculation for employee attrition has been adjusted to more accurately show attrition by using data for rolling 12 months for all reasons divided by the number of employees in quarter one of each year.

Employee Safety

Injury Frequency Rate Comparison

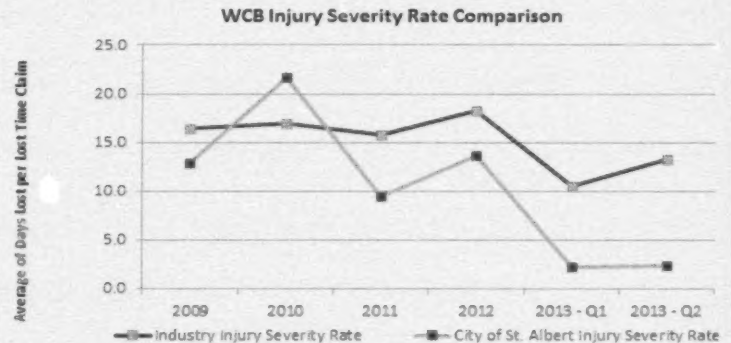
In quarter two of 2013, injury frequency rate is still lower than previous years, and lower than the industry rate. This decrease is mainly due to re-investment in safety training that provided more training options for identified areas of focus.



Injury Frequency Rate = $\frac{\text{Total Loss Time Claims} \times 100}{\text{Person Years}}$
 Person Years = $\frac{\text{Total Insurable Earnings}}{(\text{Average Hourly Wage} \times 2000)}$

Injury Severity Rate Comparison

The injury severity rate for St. Albert held steady in quarter two of 2013, while the industry rate increased. Both the industry rate and St. Albert's rate are still low relative to previous years.



FINANCIAL REPORT

Executive Summary

Budget Position

Municipal Operating Budget

Municipal Operating Revenue

- \$64.4 million recognized as at June 30, 2013, which is 49 per cent of the budgeted revenue. Forecasting \$127.6 million to be collected by the end of the fiscal year, which is \$1.3 million higher than budget.

Municipal Operating Expenditure

- \$64.0 million spent as at June 30, 2013, which is 49 per cent of the budgeted expenses. Forecasting \$127.3 million to be expended by the end of the fiscal year, which is \$948 thousand higher than budget.

Administration has continued to maintain or improve current service levels, while ensuring that expenditures are held within approved limits. This has resulted in a forecasted surplus of \$334 thousand at the end of June. While this is a favourable forecast at the end of June, it should not be viewed as final. Administration will continue to monitor both the revenues and expenditures to ensure that the City stays within the approved budget.

The increase in forecasted operating revenue of \$1.3 million is due to several favourable factors that are projecting higher revenue. The first quarter had forecasted increases of \$440 thousand, which included \$284 thousand in permit revenue, additional culture and community grants and donations of \$73 thousand, Ambulance service revenue of \$39 thousand, a road services grant of \$17 thousand and Servus Place advertising revenue of \$10 thousand.

In the second quarter, Community and Protective Services are forecasting increases in lesson, admission fees, rentals, and memberships of \$402 thousand. On behalf of the Capital Region Board (CRB) the City applied for and received a grant in the amount of \$165 thousand from the RCP Intermunicipal Transit Governance Study. A new production between Culture and Servus Place that was also not included in the budget is forecasting ticket sales of \$129 thousand. Ambulance services are forecasting additional revenue of \$61 thousand, land and permit revenue an additional \$55 thousand and advertising an additional \$15 thousand on top of the first quarter forecasts. Three additional ASP's in Planning and Zoning will result in \$30 thousand of added revenue. Assessment & Tax are forecasting higher tax penalty revenue of \$19 thousand and the City once again received WCB funds for its safety rating of \$24 thousand, which will be transferred to reserves.

Additional expenditures are also forecasted. The first quarter forecast increased expenses by \$660 thousand which related to: additional expenses from the winter snowfall of \$160 thousand, additional salary for Fire Services in the amount of \$363 thousand and \$61 thousand in Offsite Levy consulting fees. The \$165 thousand grant funding from the Transit governance Study was forwarded to the CRB to complete the Intermunicipal Transit Governance Study.

In the second quarter, additional expenses of \$288 thousand are forecasted. The \$165 thousand grant from the Transit Governance Study will be fully spent in the year. The additional lesson and ticket revenue result in expenses of \$113 thousand. Human Resources are forecasting unbudgeted costs of \$50 thousand relating to the hiring in Planning & Engineering, as well as the transfer of the WCB funds \$24 thousand to the safety reserve. Slight decreases in expenses have resulted in Economic Development, which relate to vacancies in the amount of \$25 thousand and \$81 thousand in advertising and promotion as a result of a longer time frame than anticipated in identifying the sector target markets.

Utility Operating Budget

Utility Operating Revenue

- \$14.3 million recognized as at June 30, 2013, which is 53 per cent of budgeted revenue.
- Forecasting \$30.6 million to be collected by the end of the fiscal year, which is \$300 thousand higher than budget. This increase is due to higher forecasted water revenue.

Utility Operating Expenditure

- \$10.1 million has been spent as at June 30, 2013 which is 56 per cent of budgeted expense.
- Forecasting \$23.2 million to be collected by the end of the fiscal year, which is \$21 thousand higher than budget.

Administration has been diligent in ensuring that expenses are maintained within approved limits. Higher forecasted water revenue is accounting for a net increase of \$279 thousand, which is 0.9 per cent of budget.

Capital Budget

Municipal Capital Projects

- There are 103 municipal projects in progress for the 2013 fiscal year. \$39.5 million has been spent to date out of a \$104.2 million cumulative budget. Forecasted budget is \$104.3 million, which is \$88 thousand higher than budget.
- Some of the significant projects that are currently in progress include:
 - Riel Park Redevelopment Phases 3 and 4 project is currently under budget and on schedule for the August 1, 2014 field opening.
 - Ray Gibbon Drive Stage 3, the \$17.1 million project is currently under budget and forecasted to open in the fall of 2013.
 - Entrance Signage and Landscape Beautification, the \$1 million project is anticipated to be completed in the fall of 2013.
 - Mission Avenue Reconstruction is forecasted to remain on budget. Anticipated completion date is scheduled for end of 2013.
 - East Water Supply Main Phase 2, the \$5.5 million project has been tendered and project is estimated to be complete by the fall of 2013.
 - Veness Road Phase 2, the \$2.7 million project has been tendered. The project is planned to be completed by fall of 2013 and the road will remain open during construction.

Financial Position

Reserves

As per Policy C-FS-01, the City of St. Albert recognizes that setting aside funds for emergent financial needs and the replacement of existing equipment, facilities and future projects provides for property tax stabilization, contingency funding and reduces the need for debt financing. As a result, the City maintains 29 reserves for operating capital and utility purposes. The policy also requires quarterly report of the reserve balances. January 2013 opening balances were \$47.0 million with \$9.6 million in approved allocations and an ending forecast of \$37.5 million. The June 2013 balance of \$73.1 million is higher than the year-end forecasted balance due to schedules and delays in both capital and operating projects funded from the reserves.

Through compliance with the reserve policy, the City of St. Albert is in a solid position to ensure that any emergent financial needs and long term replacement of equipment will be met, while maintaining a stable tax base.

Investments

The City has been successful in maintaining a strong investment portfolio, with \$141 million as at June 30, 2013. The City invests conservatively in highly liquid funds to ensure current and future obligations are met, while securing the highest rate of return.

As at June, 2013, the City has earned \$1.1 million in investment income. As per the City's Investment Policy C-FS-02, which targets the City's investment rate of return at Government of Canada T-Bill and Bond rates, the actual rate of return realized from investments is above the Bank of Canada T-Bill and Bond rates.

Debt

The City of St. Albert's Debt Management Policy, C-FS-03, outlines the types of debt and financing the City may undertake. Under the Municipal Government Act, Alberta Regulation 255/2000, the debt limit for the City is calculated at 1.5 times its revenue, and the debt service limit is calculated at 0.25 times such revenue. Incurring debt beyond these limitations requires approval by the Minister of Municipal Affairs. In addition to this, C-FS-03 stipulates that the City shall adhere to an "internal debt limit" of 85 per cent of the debt limits prescribed by Provincial regulation and an "internal tax-supported debt limit" of 50 per cent of the internal debt limit. The City Manager or designate shall report quarterly to Council regarding the City's compliance with this policy.

A debt of \$54.6 million is outstanding as at June 30, 2013. The City's debt and debt service limits are significantly lower than the ceilings stipulated in both the Municipal Government Act and the City's internal debt limit as noted in policy C-FS-03. The City has the second lowest debt, debt service and debt payments per capita compared to similar municipalities.

Conclusion

Administration continues to operate and provide municipal services efficiently and effectively within the operating budget. When compared to medium-sized municipalities, the City of St. Albert is the second lowest in expenses on a per capita basis.

The City of St. Albert has consistently maintained a strong financial position. This is accomplished through ensuring operating and capital expenditures are within budget, maintaining a healthy reserve balance, prudently investing the City's liquid assets and maintaining low debt limits.

Operating Summary Report by Division

Municipal Operating

For the Period Ending June 30, 2013

	June, 2012 YTD Actual \$ YTD	Actual YTD \$ (A)	Annual Budget \$ (B)	Variance \$ (B - A)	Variance %	Annual Forecast \$ (C)	Variance \$ (B - C)
St. Albert							
Council							
Revenue	6,831	2,516	19,000	-16,484	(87%)	19,000	-
Expenses	337,909	284,800	594,000	-309,200	(52%)	594,000	-
Division Net	331,078	282,284	575,000	-292,716	(51%)	575,000	-
City Manager's Office							
Revenue	426,261	469,029	1,064,500	-595,471	(56%)	1,083,000	18,500
Expenses	3,168,260	3,625,052	6,146,100	-2,521,048	(41%)	6,145,400	-700
Division Net	2,741,999	3,156,023	5,081,600	-1,925,577	(38%)	5,062,400	-19,200
Corporate Strategic Services							
Revenue	262,938	150,293	630,200	-479,907	(76%)	654,600	24,400
Expenses	3,505,307	3,517,037	8,221,300	-4,704,263	(57%)	8,285,400	64,100
Division Net	3,242,369	3,366,744	7,591,100	-4,224,356	(56%)	7,630,800	39,700
Community & Protective Services							
Revenue	13,028,607	12,712,297	22,674,600	-9,962,303	(44%)	23,343,700	669,100
Expenses	26,387,289	25,872,318	53,084,600	-27,212,282	(51%)	53,697,100	612,500
Division Net	13,358,682	13,160,021	30,410,000	-17,249,979	(57%)	30,353,400	-56,600
Planning & Engineering Services							
Revenue	1,489,264	1,514,992	1,988,200	-473,208	(24%)	2,374,400	386,200
Expenses	4,115,870	3,543,462	8,312,400	-4,768,938	(57%)	8,379,600	67,200
Division Net	2,626,606	2,028,470	6,324,200	-4,295,730	(68%)	6,005,200	-319,000
Infrastructure Services							
Revenue	3,982,200	4,506,493	9,401,200	-4,894,707	(52%)	9,576,200	175,000
Expenses	12,661,801	15,090,929	30,063,300	-14,972,371	(50%)	30,374,800	311,500
Division Net	8,679,601	10,584,436	20,662,100	-10,077,664	(49%)	20,798,600	136,500
Economic Development							
Revenue	349,143	352,339	810,300	-457,961	(57%)	819,800	9,500
Expenses	404,836	627,163	1,592,900	-965,737	(61%)	1,486,600	-106,300
Division Net	55,693	274,824	782,600	-507,776	(65%)	666,800	-115,800
Capital Financing							
Revenue	38,750	38,750	35,000	3,750	11%	35,000	-
Expenses	9,686,074	9,735,219	15,121,200	-5,385,981	(36%)	15,121,200	-
Division Net	9,647,324	9,696,469	15,086,200	-5,389,731	(36%)	15,086,200	-
Common & Fiscal							
Revenue	42,389,870	44,690,278	89,739,800	-45,049,522	(50%)	89,739,800	-
Expenses	1,078,959	1,893,485	3,227,000	-1,533,515	(48%)	3,227,000	-
Division Net	-41,310,911	-42,996,793	-86,512,800	-43,516,007	(50%)	-86,512,800	-
Municipal Operations Revenue	61,973,864	64,436,987	126,362,800	-61,925,813	(49%)	127,645,500	1,282,700
Municipal Operations Expenditures	61,346,305	63,989,465	126,362,800	-62,373,335	(49%)	127,311,100	948,300
Municipal Operations net Draw on Tax Levy	-627,559	-447,522	-	-447,522	(100%)	-334,400	-334,400

Operating Summary Report by Division

Utility Operating

For the Period Ending June 30, 2013

	June, 2012 YTD Actual \$ YTD	Actual YTD \$ (A)	Annual Budget \$ (B)	Variance \$ (B - A)	Variance %	Annual Forecast \$ (C)	Variance \$ (B - C)
Utilities							
Water							
Revenue	4,743,823	4,957,990	10,188,100	-5,230,110	(51%)	10,488,100	300,000
Expenses	3,586,838	3,840,178	7,690,100	-3,849,922	(50%)	7,697,100	7,000
Transfer to Reserves	1,156,985	1,117,812	2,498,000	-1,380,188	(55%)	2,791,000	293,000
Division Net	-	-	-	-	0%	-	-
Wastewater							
Revenue	4,524,402	4,463,571	9,832,700	-5,369,129	(55%)	9,832,700	-
Expenses	3,442,863	3,989,485	8,528,000	-4,538,515	(53%)	8,536,100	8,100
Transfer to Reserves	1,081,539	474,086	1,304,700	-830,614	(64%)	1,296,600	-8,100
Division Net	-	-	-	-	0%	-	-
Storm							
Revenue	1,663,324	2,013,023	4,202,900	-2,189,877	(52%)	4,202,900	-
Expenses	428,262	431,693	1,207,500	-775,807	(64%)	1,209,400	1,900
Transfer to Reserves	1,235,062	1,581,330	2,995,400	-1,414,070	(47%)	2,993,500	-1,900
Division Net	-	-	-	-	0%	-	-
Solid Waste Management							
Revenue	2,786,021	2,891,400	6,049,400	-3,158,000	(52%)	6,049,400	-
Expenses	1,898,742	1,867,370	5,732,600	-3,865,230	(67%)	5,736,300	3,700
Transfer to Reserves	887,279	1,024,030	316,800	707,230	223%	313,100	-3,700
Division Net	-	-	-	-	0%	-	-
Utilities Revenue	13,717,570	14,325,984	30,273,100	-15,947,116	(53%)	30,573,100	300,000
Utilities Expenditures	9,356,706	10,128,726	23,158,200	-13,029,474	(56%)	23,178,900	20,700
Transfer to/from Reserve	4,360,864	4,197,258	7,114,900	-2,917,642	(41%)	7,394,200	279,300

Explanation of % Variance

The % variance column records the percentage difference between the year to date actual and yearly budget amounts.

If revenues and expenditures incurred equally over months, the variance % would equal the number of months over 12.

As timing differences arise on receipt of revenues and payment of expenditures, some variances may not correspond to the number of months passed.

Negative dollar variances indicate lower than budget and positive dollar variances indicate higher than budget.

Operating Summary by Municipal Services

For the Period Ending June 30, 2013

	Actual YTD \$	2013 Net Budget \$	Net Budget as a % Tax Base
<u>Municipal Services</u>			
Planning & Engineering Services	2,028,469	6,324,200	8%
Public Works	7,379,241	13,768,600	17%
Fire Services	5,908,897	11,705,500	14%
Transit Services	3,205,196	6,893,500	8%
Police Services	2,742,339	6,584,200	8%
By-Law Enforcement	76,730	437,200	1%
Cemetery	(21,629)	3,700	0%
Ambulance	(191,197)	(168,800)	0%
	<u>21,128,046</u>	<u>45,548,100</u>	<u>56%</u>
<u>Economic Development</u>			
Business & Tourism Development	274,824	782,600	1%
<u>Community, Recreation & Culture Services</u>			
Parks & Recreation	1,232,002	3,767,000	5%
Culture Services	2,816,960	6,680,800	8%
Family & Community Support Services	574,290	1,404,100	2%
	<u>4,623,252</u>	<u>11,851,900</u>	<u>15%</u>
<u>Capital Financing</u>			
Capital Financing	9,696,469	15,086,200	18%
<u>Common & Fiscal</u>			
Common & Fiscal	(2,135,084)	(4,832,900)	-6%
<u>Administration & Support Services</u>			
Information Technology Services	1,289,610	2,592,300	3%
Financial Services	1,763,993	2,178,100	3%
Human Resources	814,047	1,688,100	2%
Legal Services	913,561	1,998,000	2%
Corporate Strategic Services	329,758	886,800	1%
Corporate Communication	339,745	874,800	1%
City Manager	347,396	708,900	1%
Legislative Services	375,889	953,800	1%
Council	282,284	575,000	1%
Environment & Sustainability	239,324	591,600	1%
Assessment & Taxation Services	131,073	196,600	0%
	<u>6,826,680</u>	<u>13,244,000</u>	<u>16%</u>
Net Total	<u>40,414,187</u>	<u>A 81,679,900 B</u>	<u>100%</u>

A- The net total equals the prorated municipal property tax levy for the first three months as well as the excess of expenses over revenue.

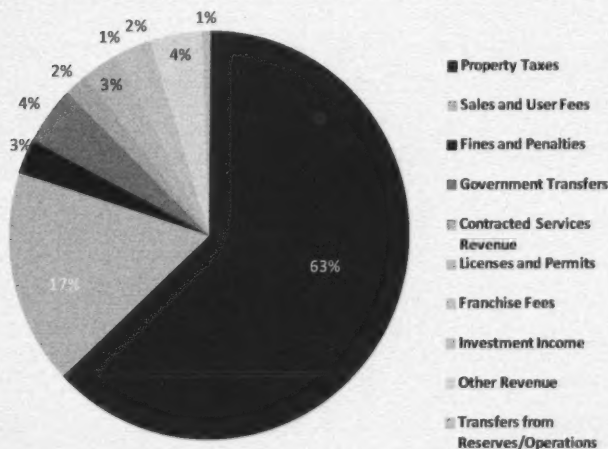
B - The 2013 net budget total is the municipal property tax levy that was approved by council on May 6, 2013.

Municipal Operating Revenue and Expenses

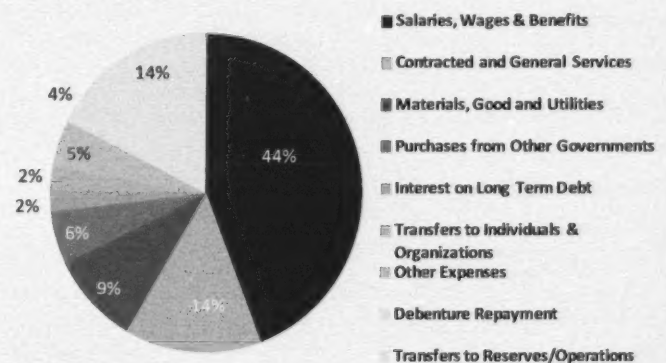
For the Period Ending June 30, 2013

	Actual YTD 30-Jun-12	Actual YTD 30-Jun-13	Budget 31-Dec-13	Forecast 31-Dec-13
Revenue	\$	\$	\$	\$
Property Taxes	38,496,560	40,522,391	81,679,900	81,879,900
Sales and User Fees	10,206,566	11,010,746	20,514,100	21,276,500
Fines and Penalties	1,760,664	1,768,571	4,269,800	4,279,800
Government Transfers	3,300,190	2,983,494	3,788,900	3,956,100
Contracted Services Revenue	1,194,168	1,218,054	2,417,000	2,417,000
Licenses and Permits	1,512,676	1,928,757	2,313,500	2,597,700
Franchise Fees	817,329	747,825	1,874,400	1,874,400
Investment Income	825,824	1,084,690	1,779,800	1,780,200
Other Revenue	2,681,437	2,750,610	5,852,800	5,711,700
Transfers from Reserves/Operations	1,178,451	421,850	1,872,600	1,872,200
	<u>61,973,864</u>	<u>64,436,987</u>	<u>126,362,800</u>	<u>127,645,500</u>
Expenses				
Salaries, Wages & Benefits	26,926,830	28,255,093	56,245,100	56,724,400
Contracted and General Services	8,273,459	9,115,793	20,839,300	21,274,600
Materials, Good and Utilities	5,796,835	5,969,796	12,342,800	12,341,900
Purchases from Other Governments	3,150,597	3,506,035	7,274,800	7,274,800
Interest on Long Term Debt	1,398,245	1,301,940	3,655,000	3,655,000
Transfers to Individuals & Organizations	2,384,008	1,548,216	2,942,200	2,941,800
Other Expenses	2,739,894	3,101,512	6,156,100	6,180,700
Debenture Repayment	2,711,193	2,228,638	3,962,800	3,962,800
Transfers to Reserves/Operations	7,965,244	8,962,441	12,944,700	12,945,100
	<u>61,346,305</u>	<u>63,989,465</u>	<u>126,362,800</u>	<u>127,301,100</u>
Operating Surplus for the period	<u>627,559</u>	<u>447,522</u>	<u>-</u>	<u>344,400</u>

Municipal Operating Revenue For The Period Ending June 2013



Municipal Operating Expenses for the Period Ending June 2013



Utility Operating Revenue and Expenses

For the Period Ending June 30, 2013

	Actual YTD 30-Jun-12	Actual YTD 30-Jun-13	Budget 31-Dec-13	Forecast 31-Dec-13
Revenue	\$	\$	\$	\$
Sales and User Fees	13,657,815	14,267,962	30,153,100	30,453,100
Fines and Penalties	50,886	54,984	87,100	87,100
Transfers from Reserves/Operations	8,870	3,038	32,900	32,900
	<u>13,717,570</u>	<u>14,325,984</u>	<u>30,273,100</u>	<u>30,573,100</u>
Expenses				
Purchases from Other Governments	3,657,465	4,398,964	8,704,800	8,704,800
Contracted and General Services	3,132,864	3,103,891	7,634,800	7,652,600
Salaries, Wages & Benefits	1,812,932	1,971,053	4,126,000	4,126,000
Materials, Good and Utilities	455,007	403,768	978,000	980,900
Other Expenses	298,437	251,050	762,400	762,400
Transfers to Operations	-	-	952,200	952,200
	<u>9,356,706</u>	<u>10,128,726</u>	<u>23,158,200</u>	<u>23,178,900</u>
Excess of revenue over expenses	4,360,864	4,197,259	7,114,900	7,394,200
Surplus transfer to reserves	<u>4,360,864</u>	<u>4,197,258</u>	<u>7,114,900</u>	<u>7,394,200</u>
Operating Surplus for the period	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

Statement of Reserves

For the Period Ending June 30, 2013

	Jan 1, 2013 Balance \$	Forecasted Adjustments \$	Dec 31, 2013 Forecasted \$	June 30, 2013 Balance \$
<u>Operating</u>				
Stabilization	2,526,531	-444,082	2,082,449	2,471,465
Operating Carry Forwards				
Operating Carry Forward Fund	1,815,887	-961,240	854,647	1,559,897
Outside Agencies Carry Forward Fund	137,889	9,000	146,889	146,889
	1,953,777	-952,240	1,001,536	1,706,786
Insurance Risk	1,209,552	13,851	1,223,403	1,223,403
Automated Traffic Enforcement	448,908	181,600	630,508	539,706
LRT/BRT Reserve	229,546	-111,555	117,991	379,188
Operating Program	216,563	-168	216,395	216,395
RCMP Contract Expense Reserve	-	-	-	-
Total Operating	6,584,876	-1,312,594	5,272,282	6,536,943
<u>Capital</u>				
Internal Financing	262,373	368,604	630,977	265,377
Major Recreational Lands & Facilities				
Major Rec. Facilities Fund - City Wide	1,303,662	-44,736	1,258,926	1,429,062
Major Rec. Facilities Fund - Neighbourhood	2,684,580	-199,471	2,485,109	2,715,321
Parkland	92,666	1,061	93,728	93,728
Dog License Fund	211,641	-21,694	189,948	251,243
	4,292,550	-264,839	4,027,710	4,489,354
Transportation				
General Transportation Fund	1,439,041	16,479	1,455,520	1,455,520
Public Transit Fund	2,511,651	250,860	2,762,511	2,961,983
	3,950,692	267,339	4,218,031	4,417,503
Lifecycle				
Equipment Replacement Fund	1,369,646	480,351	1,849,997	1,801,893
Emergency Services Equipment Replacement Fund	264,059	-120,615	143,444	285,323
Office Systems Replacement Fund	1,094,026	-867,847	226,179	1,188,093
Facilities Refurbishment Fund	170,430	20,194	190,625	181,371
Arden Theatre Repair & Refurbishment Fund	177,921	-138,233	39,688	199,916
Servus Place Replacement & Refurbishment Fund	426,571	235,925	662,496	548,089
Aquatics Facility Refurbishment Fund	193,470	134,788	328,258	270,282
Public Art Acquisition, Maintenance & Restoration Fund	80,254	-13,919	66,335	105,783
	3,776,376	-269,355	3,507,022	4,580,751
Capital Asset Revolving Land				
Revolving Land	4,097,766	46,924	4,144,690	4,144,690
Facilities Fund	452,021	5,176	457,197	457,197
	4,549,787	52,100	4,601,887	4,601,887
Capital Funding Reserve				
Capital Fund	7,090,412	1,545,449	8,635,862	27,604,944
Outside Agencies Capital Fund	77,642	56,248	133,890	264,998
	7,168,055	1,601,697	8,769,752	27,869,942
Library Collection Reserve Fund	12,329	141	12,470	12,470
Total Capital	24,012,161	1,755,688	25,767,849	46,237,283
<u>Utilities</u>	16,449,445	-9,994,468	6,454,977	20,322,895
Total Reserves	\$47,046,482	-\$9,551,374	\$37,495,108	\$73,097,121

Investments

As at June 30, 2013 the City has \$141 million in cash and investments.

The City of St. Albert's Investment Policy, C-FS-02, outlines the Investment Portfolio Policy. This policy is reviewed annually by Administration with any changes being recommended to Council for approval.

- **City Managed Cash and Short-term Investments** – the primary goal is liquidity and capital preservation by investing in short-term secure investments for a term of up to three years or less.
- **Custodian Managed Investment Portfolio** – the primary purpose is to maintain capital preservation, while maximizing investment returns by accessing investment funds managed by professional fund managers.
- The City's investment policy restricts Administration from investing more than 75 per cent of funds in any one financial institution.
- The following chart shows the current portfolio distribution of both short term and long term funds by Financial Institution:

Financial Institution	Portfolio Amount	Percentage
Raymond James	\$ 47,385,549.87	34%
Toronto Dominion	\$ 34,128,714.11	24%
Servus Credit Union	\$ 20,227,605.47	14%
CIBC Wood Gundy(Custodian Managed)	\$ 18,769,210.50	13%
Canadian Western Bank	\$ 14,850,593.51	11%
RBC Dominion Securities	\$ 5,190,202.85	4%
	\$ 140,551,876.31	100%

The following chart shows the current investment portfolio by term and interest rate range.

The City of St. Albert will maintain an investment portfolio that will be sufficiently liquid in order to meet its operating cash flow requirements that might be reasonably anticipated in the short and longer term. Under policy C-FS-02, any investments longer than three years must be administered through a Custodian and Administration is to manage investments less than three years.

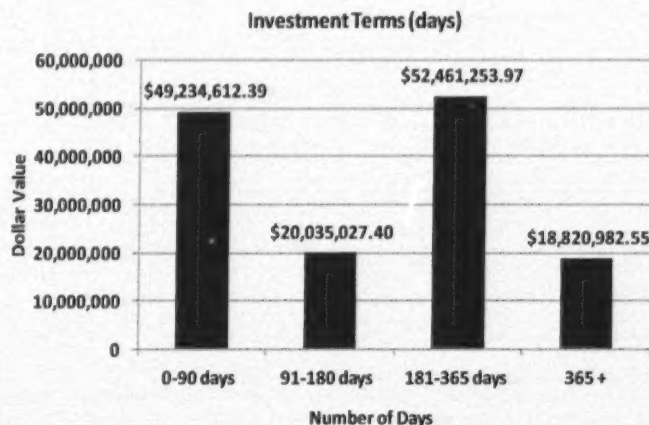
Observations:

The cash and investment portfolio as at June 30, 2013 has a total value of \$141 million. Funds have been invested to ensure the best term and corresponding interest rates are achieved for the upcoming months. To maximize returns on short-term investments City staff selects the highest investment yield based on quotes from up to 10 banks and investment firms, including eligible Credit Unions and the Canadian Chartered Banks. Any surplus cash balances are placed in a daily interest savings account to maximize interest income.

Benchmarking Data:

The following chart compares the City's portfolio performance by term to the Bank of Canada T-Bill and Bond rates as per the City's Investment Policy C-FS-02.

Overall, the rate of return realized from the City of St. Albert's investments is above the Bank of Canada T-Bill and Bond rates.



	St. Albert	Bank of Canada
Cash and Short Term Investments	Average Portfolio Rate	T-Bill Rate
0 - 90 Days	1.32%	1.01%
91 - 180 Days	1.73%	1.03%
181 - 365 Days	1.75%	1.08%
Long Term Investments		Bank of Canada 3 & 7 Yr Bond Rate
365 - 730 Days	2.10%	1.19% - 1.80%
2 - 8 Years	3.15%	1.19% - 1.80%

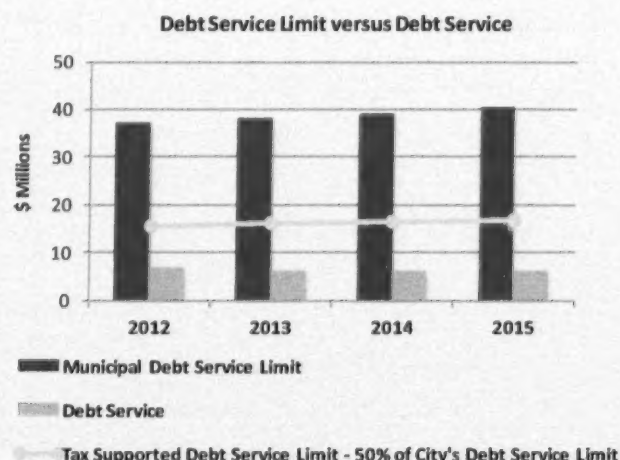
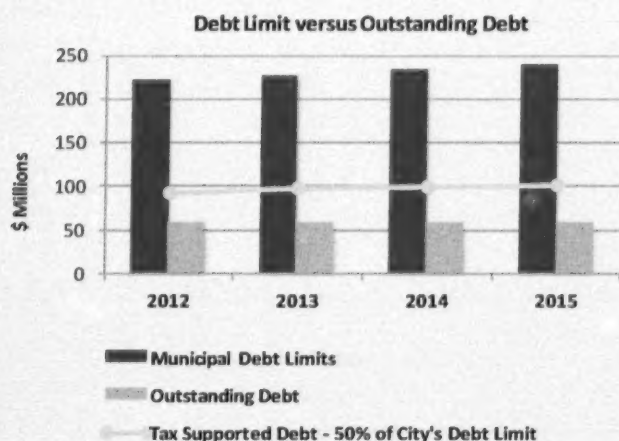
As at June 30, 2013, the City has earned \$1,085,637 in investment income, which is 61 per cent of the year-to-date forecast.

Summary of Debt

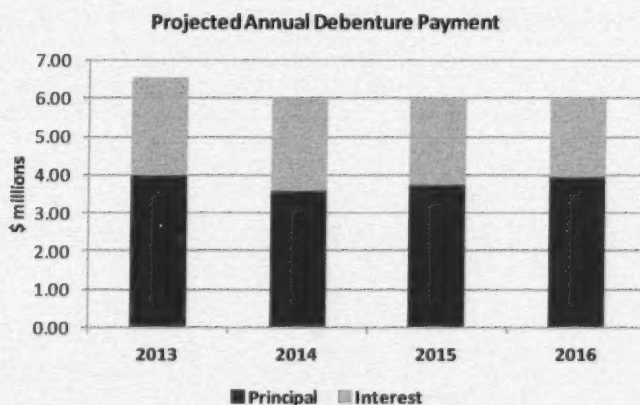
As at June 30, 2013, the City has \$54.6 million debt outstanding, requiring servicing of \$3.0 million. The debt will be \$52.9 million by the end of the fiscal year.

The City of St. Albert's Debt Management Policy, C-FS-03, outlines the types of debt and financing the City may undertake. The City Manager or designate shall report quarterly to Council regarding the City's compliance with this policy.

Under the Municipal Government Act, Alberta Regulation 255/2000, the debt limit for the City is calculated at 1.5 times its revenue, and the debt service limit is calculated at 0.25 times such revenue. Incurring debt beyond these limitations requires approval by the Minister of Municipal Affairs. In addition, C-FS-03 stipulates that the City shall adhere to an "internal debt limit" of 85 per cent of the debt limits prescribed by Provincial regulation and an "internal tax-supported debt limit" of 50 per cent of the City's internally-determined debt limit and debt services limits. As at December 31, 2012, the City's debt limit was \$219.8 million and its service on debt limit was \$36.6 million. The City of St. Albert's debt and service limits have consistently been well under the allowable debt limit.

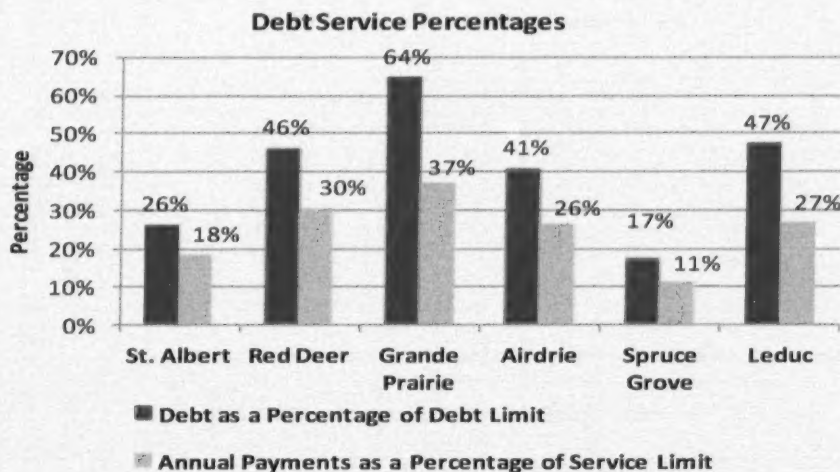
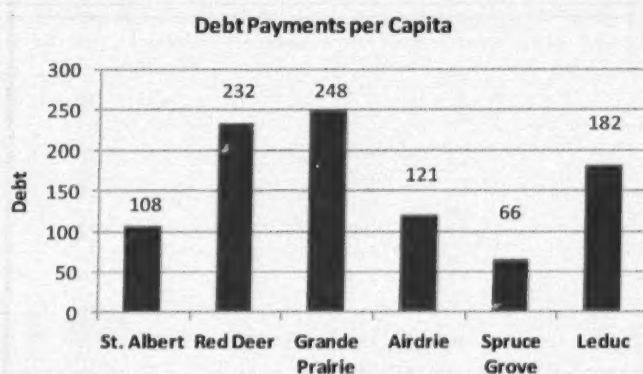
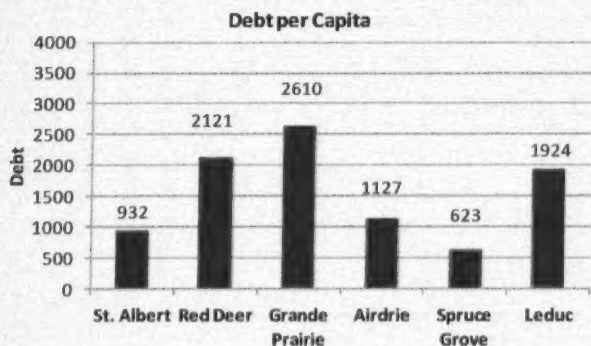


- Based on the population of 60,994 the debt per capita is \$932. The debt payments per capita are \$108.



Debt Comparison to Comparable Municipalities

The following three charts compare the debt, debt payments per capita, and the debt service of St. Albert with similar municipalities. The information for the comparable municipalities was obtained from their 2012 Annual Financial Statements.



Observations

The City of St. Albert has the second lowest debt, debt service and debt payments per capita when compared to similar municipalities. The City is also below its internal tax-supported debt service limit.

Capital Expenditure Summary Report

For the Period Ending June 30, 2013

	MUNICIPAL CAPITAL PROJECT TOTAL							
	\$ Project To Date A	\$ Project Budget B	\$ Project Forecast C	\$ Variance fav / (unfav) (B-A)	% Variance	\$ Variance fav / (unfav) (B-C)	% Variance	No. of Projects
2013	738,551	15,331,100	15,331,100	14,592,549	95.2%	0	0.0%	43
2012	15,205,431	49,149,900	49,237,400	33,944,469	69.1%	-87,500	-0.2%	29
2011 & PRIOR	23,550,352	39,735,600	39,735,600	16,185,248	40.7%	0	0.0%	31
TOTAL MUNICIPAL PROJECTS	39,494,334	104,216,600	104,304,100	64,722,266	62.1%	-87,500	-0.1%	103

	UTILITY CAPITAL PROJECT TOTAL							
	\$ Project To Date A	\$ Project Budget B	\$ Project Forecast C	\$ Variance fav / (unfav) (B-A)	% Variance	\$ Variance fav / (unfav) (B-C)	% Variance	No. of Projects
2013	366,443	19,692,700	19,692,700	19,326,257	98.1%	0	0.0%	20
2012	5,215,840	18,858,400	17,783,400	13,642,560	72.3%	1,075,000	5.7%	12
2011 & PRIOR	4,624,408	6,552,000	5,546,600	1,927,592	29.4%	1,005,400	15.3%	9
TOTAL UTILITY PROJECTS	10,206,692	45,103,100	43,022,700	34,896,408	77.4%	2,080,400	4.6%	41

- The \$87,500 variance relates to an increase forecast of \$74,200 to project no. 412311 Police Services Building. There is also a corresponding forecast in revenue of this amount from operating funds that were collected from the lease payments and applied to this project. As well, \$13,300 related to an increase to forecast over budget for the City Parks Refurbishment Plan due to increase interest in the Commemorative Bench Program. Corresponding donations collected have been applied to the project.
- The \$1,075,000 variance relates to a reduction of \$1 million in Riel Park Redevelopment Phase 3 & 4 due to an enhanced project estimate.
- The \$1,005,400 variance also relates to prior year projects that have been carried forward. There is a reduced variance of \$505,000 regarding the Wastewater Lift Station and \$400,000 regarding the Riel Wetland Stormwater Outlet projects. These are in near completion and do not require the use of all budgeted funds.

Any unspent dollars on utility projects that have been budgeted using reserve funds will revert back to the Utility Reserve once the project is complete.

Further detailed information on the second quarter results for Capital can be found in Appendix 2.

Capital Budget Highlights

Municipal Projects

- There are a total of 103 municipal capital projects that have been scheduled for 2013.
- For 2013, 43 new projects were approved. Current year-to-date expenses are only at \$738,551 as majority of projects have either just begun, or in final stages of the tendering process.
- From 2012, 29 projects were carried over from the prior period. \$15.2 million has been spent to date for these projects, with an additional \$87,500 forecasted to be spent above the budget of \$49.2 million.
- There are a total of 31 projects from 2011 and earlier that have yet to be completed. The current projects' expenditures to date are \$23.6 million out of the \$39.7 million budget and forecast.

Utilities Projects

- There are 41 projects scheduled for Utilities in 2013.
- Approved for 2013 were 20 new utility projects. Of those projects, seven have started with year-to-date expenses of \$366,443. Majority of projects either have just begun or waiting in anticipation until tendering has been complete. The budget and forecast is set at \$19.7 million.
- From 2012, 12 projects have remained open with year-to-date expenses totalling \$5.2 million. These projects are forecasted at \$17.7 million, compared to a budget of \$18.8 million. The forecasted variance is attributable to a reduction of \$1 million in Riel Park Redevelopment Phase 3 & 4 due to a more concise project estimate.
- For 2011 and prior year projects, nine projects remain. The projects' forecast is \$5.5 million with a positive variance over the budget of \$1.0 million. This is related to the Wastewater Lift Station and the Riel Wetland Stormwater Outlet projects that are in near completion and do not require the use of all budgeted funds.

The Capital Project Highlights on the next page provide progress updates of major capital projects.

Capital Project Highlights

Riel Park Redevelopment Phases 3 and 4 (412715)

The project is currently under budget and on schedule. This project was delayed slightly by rain in June, 2013, but the contractor is confident that this delay will not affect the August 1, 2014 field opening. Based on current project forecasts, this project is not expected to exceed \$8 million of the approved budget. Both soccer & rugby fields will be closed until the opening to allow for the fields to properly knit. The project team continues to work closely with the primary stakeholders to keep them apprised of the progress.

Ray Gibbon Drive Phase 3 (41184)

The \$17.1 million project is currently under-budget. The Phase 3 opening is still forecasted to be the fall of 2013.

Entrance Signage and Landscape Beautification (41089C-11, 41090C, 412601 & 412106)

The Province granted the City permission to install signage within the TUC right-of-way during the fall of 2012. The \$1 million project is anticipated to be sufficient to complete the work required. Construction is planned to be completed in the fall of 2013.

Mission Avenue Reconstruction (412710, 412712, 40978A-10)

The Mission Avenue project is currently forecasted to remain on budget. Delays were noted in the Q1 report due to poor weather, contractor delays and unforeseen site conditions in 2012. Completion of project has resumed and will be completed in 2013.

East Water Supply Main Phase 2 (413417)

The east water supply main project will see the final extension to the Oakmont pump station, which will increase capacity for future development. The \$5.5 million project has been tendered, and construction is planned to begin the end of July, 2013 and completed by fall of 2013. Staff is currently engaging the public via an open house held in July as well as going door to door for question & answer sessions.

Veness Road Phase 2 (413409)

The \$2.7 million Veness Road project has been tendered. The entire project is to be completed in the fall of 2013 and the road will remain open during construction, with minor disruptions to traffic flows.

2013 Capital Project Reallocation (Various)

Through the tendering process for 2013, several projects had come under budget, and a surplus of funds was made available. To address these surplus dollars, on June 17, 2013, Council passed the following motion no. C276-2013; That Administration allocate \$800,000 from the approved Collector Reconstruction Project # 413402 to repair unplanned road base failures; that Administration allocate \$218,309 from the approved Sidewalk Project #413407 to complete additional bus pad retrofits and sidewalk rehabilitation; and That Administration utilize \$130,823 from the approved Collector and Local Overlay Project # 413403 to complete resurfacing along the entire length of RR 540.

As a result of this approved motion, this has enabled Administration to further the original scope of the project and complete work that addresses high priority RMR projects and continue the City's approach to effective and sustainable infrastructure management. No budget adjustments were required, as the amendment was made only to the scope of the project to include these new items within the approved project budget.

Further detailed information on the second quarter results for Capital can be found in Appendix 2.

Appendix 1

Operating Summary Report by Department For the Period Ending June 30, 2013

	Quarter to Date			Year to Date			Annual Budget \$ (B)	Annual Forecast \$ (C)	Variance (B-C) \$	% of Forecast Spent
	Prior Year \$	Current Year \$	Change %	Prior Year \$	Current Year \$ (A)	Change %				
St. Albert										
Council										
Council										
Revenue	3,242	1,580	(51%)	6,831	2,516	(63%)	19,000	19,000	-	13%
Expenses	203,058	122,689	(40%)	337,909	284,800	(16%)	594,000	594,000	-	48%
Department Net	199,816	121,109	(39%)	331,078	282,284	(15%)	575,000	575,000	-	49%
Division Net	199,816	121,109	(39%)	331,078	282,284	(15%)	575,000	575,000	-	49%
City Manager's Office										
City Manager										
Revenue	-	-	0%	-	-	0%	-	-	-	0%
Expenses	203,177	135,481	(33%)	316,733	347,396	10%	708,900	708,900	-	49%
Department Net	203,177	135,481	(33%)	316,733	347,396	10%	708,900	708,900	-	49%
Assessment & Taxation Services										
Revenue	105,921	111,951	6%	413,025	440,215	7%	1,030,400	1,048,900	-18,500	42%
Expenses	295,832	290,604	(2%)	563,032	571,288	1%	1,227,000	1,226,300	-700	47%
Department Net	189,911	178,653	(6%)	150,007	131,073	(13%)	196,600	177,400	-19,200	74%
Financial Services										
Revenue	5,318	4,917	(8%)	10,237	12,936	26%	29,600	29,600	-	44%
Expenses	676,414	757,900	12%	1,366,517	1,776,929	30%	2,207,700	2,207,700	-	80%
Department Net	671,096	752,983	12%	1,356,280	1,763,993	30%	2,178,100	2,178,100	-	81%
Legal Services										
Revenue	2,999	6,531	118%	2,999	15,878	429%	4,500	4,500	-	353%
Expenses	319,713	338,445	6%	921,977	929,439	1%	2,002,500	2,002,500	-	46%
Department Net	316,714	331,914	5%	918,978	913,561	(1%)	1,998,000	1,998,000	-	46%
Division Net	1,380,898	1,399,031	1%	2,741,998	3,156,023	15%	5,081,600	5,062,400	-19,200	62%
Corporate Strategic Services										
Corporate Strategic Services Admin										
Revenue	82	-	(100%)	82	-	(100%)	-	-	-	0%
Expenses	82,856	67,300	(19%)	141,085	135,145	(4%)	334,000	334,000	-	40%
Department Net	82,774	67,300	(19%)	141,003	135,145	(4%)	334,000	334,000	-	40%
Strategic Services										
Revenue	-	-	0%	-	-	0%	26,500	26,500	-	0%
Expenses	-	76,371	100%	-	76,371	100%	299,100	299,100	-	26%
Department Net	-	76,371	100%	-	76,371	100%	272,600	272,600	-	28%
Corporate Planning										
Expenses	49,654	62,110	25%	109,950	118,242	8%	280,200	269,200	-11,000	44%
Department Net	49,654	62,110	25%	109,950	118,242	8%	280,200	269,200	-11,000	44%
Environment & Sustainability										
Revenue	7,117	11,603	63%	27,362	19,253	(30%)	187,600	187,600	-	10%
Expenses	111,276	156,598	41%	230,084	258,577	12%	779,200	779,200	-	33%
Department Net	104,159	144,995	39%	202,722	239,324	18%	591,600	591,600	-	40%
Corporate Communication & Marketing										
Revenue	979	-	(100%)	418	-	(100%)	-	-	-	0%
Expenses	218,098	155,816	(29%)	380,207	339,745	(11%)	874,800	875,100	300	39%
Department Net	219,077	155,816	(29%)	379,789	339,745	(11%)	874,800	875,100	300	39%
Human Resources										
Revenue	114,256	45,899	(60%)	115,981	89,370	(23%)	80,100	104,500	-24,400	86%
Expenses	446,518	438,289	(2%)	898,725	903,417	1%	1,768,200	1,843,000	74,800	49%
Department Net	332,262	392,390	18%	782,744	814,047	4%	1,688,100	1,738,500	50,400	47%

Appendix 1 (cont'd)

	Quarter to Date			Year to Date			Annual	Annual	Variance	% of
	Prior Year	Current Year	Change	Prior Year	Current Year	Change	Budget	Forecast	(B-C)	Forecast
	\$	\$	%	\$	\$ (A)	%	\$ (B)	\$ (C)	\$	Spent
Information Technology Services										
Revenue	-	-	0%	-	-	0%	87,000	87,000	-	0%
Expenses	594,605	581,144	(2%)	1,302,344	1,289,610	(1%)	2,679,300	2,679,300	-	48%
Department Net	594,605	581,144	(2%)	1,302,344	1,289,610	(1%)	2,592,300	2,592,300	-	50%
Legislative Services										
Revenue	110,292	19,180	(83%)	119,095	41,670	(65%)	249,000	249,000	-	17%
Expenses	274,509	199,764	(27%)	442,914	395,930	(11%)	1,206,500	1,206,500	-	33%
Department Net	164,217	180,584	10%	323,819	354,260	9%	957,500	957,500	-	37%
Division Net	1,546,748	1,660,710	7%	3,242,371	3,366,744	4%	7,591,100	7,630,800	39,700	44%
Community & Protective Services										
Community Services Administration										
Revenue	74,687	19,446	(74%)	180,066	50,157	(72%)	65,500	65,500	-	77%
Expenses	281,067	236,271	(16%)	549,993	463,778	(16%)	910,500	910,500	-	51%
Department Net	206,380	216,825	5%	369,927	413,621	12%	845,000	845,000	-	49%
Culture Services										
Revenue	357,444	389,988	9%	785,758	910,247	16%	1,844,400	1,910,300	65,900	48%
Expenses	1,355,157	1,055,657	(22%)	2,140,722	1,825,479	(15%)	3,865,600	3,973,200	107,600	46%
Department Net	997,713	665,669	(33%)	1,354,964	915,232	(32%)	2,021,200	2,062,900	41,700	44%
Family & Community Support Services										
Revenue	432,988	438,103	1%	824,848	850,841	3%	1,362,600	1,374,800	12,200	62%
Expenses	604,569	605,354	0%	1,062,624	1,084,331	2%	2,157,200	2,164,500	7,300	50%
Department Net	171,581	167,251	(3%)	237,776	233,490	(2%)	794,600	789,700	4,900	30%
Fire Services										
Revenue	1,387,824	789,634	(43%)	2,144,780	1,609,764	(25%)	3,127,200	3,252,200	125,000	49%
Expenses	3,849,248	3,858,086	0%	8,022,251	7,327,464	(9%)	14,663,900	15,045,400	381,500	49%
Department Net	2,461,424	3,068,452	25%	5,877,471	5,717,700	(3%)	11,536,700	11,793,200	256,500	48%
Police Services										
Revenue	1,897,307	1,904,219	0%	2,996,420	3,029,195	1%	5,409,200	5,411,500	2,300	56%
Expenses	2,631,789	2,887,018	10%	5,386,677	5,848,264	9%	12,430,600	12,433,600	3,000	47%
Department Net	734,482	982,799	34%	2,390,257	2,819,069	18%	7,021,400	7,022,100	700	40%
Recreation Services										
Revenue	482,530	530,734	10%	1,111,271	974,970	(12%)	1,613,100	1,901,800	288,700	51%
Expenses	1,200,555	1,162,764	(3%)	2,381,424	2,135,511	(10%)	4,663,400	4,708,900	45,500	45%
Department Net	718,025	632,030	(12%)	1,270,153	1,160,541	(9%)	3,050,300	2,807,100	243,200	41%
Servus Credit Union Place										
Revenue	1,803,909	1,956,104	8%	4,092,814	4,389,879	7%	8,332,100	8,507,100	175,000	52%
Expenses	2,160,125	2,326,945	8%	4,224,794	4,461,340	6%	9,048,800	9,116,400	67,600	49%
Department Net	356,216	370,841	4%	131,980	71,461	(46%)	716,700	609,300	107,400	12%
Outside Agencies										
Revenue	887,150	893,944	1%	892,650	897,244	1%	920,500	920,500	-	97%
Expenses	1,210,183	1,316,952	9%	2,618,804	2,726,151	4%	5,344,600	5,344,600	-	51%
Department Net	323,033	423,008	31%	1,726,154	1,828,907	6%	4,424,100	4,424,100	-	41%
Division Net	5,968,854	6,526,875	9%	13,358,682	13,160,021	(1%)	30,410,000	30,353,400	56,600	43%

Appendix 1 (cont'd)

	Quarter to Date			Year to Date			Annual Budget \$ (B)	Annual Forecast \$ (C)	Variance (B-C) \$	% of Forecast Spent	
	Prior Year	Current Year	Change	Prior Year	Current Year	Change					
	\$	\$	%	\$	\$ (A)	%					
Planning & Engineering Services											
Engineering Services & Admin. Support											
Revenue		76,397	49,640	(35%)	122,300	109,186	(11%)	214,700	231,700	-17,000	47%
Expenses		1,258,553	1,185,344	(6%)	2,416,621	2,303,103	(5%)	5,632,600	5,710,600	78,000	40%
Department Net		1,182,156	1,135,704	(4%)	2,294,321	2,193,917	(4%)	5,417,900	5,478,900	61,000	40%
Planning & Development											
Revenue		677,985	549,484	(19%)	1,366,963	1,405,806	3%	1,773,500	2,142,700	-369,200	66%
Expenses		838,521	644,452	(23%)	1,699,249	1,240,359	(27%)	2,679,800	2,669,000	-10,800	46%
Department Net		160,536	94,968	(41%)	332,286	165,447	(150%)	906,300	526,300	-380,000	(31%)
Division Net		1,342,692	1,230,672	(8%)	2,626,607	2,028,470	(23%)	6,324,200	6,005,200	-319,000	34%
Infrastructure Services											
Public Works											
Revenue		1,127,644	1,218,689	8%	2,246,158	2,481,705	10%	5,417,900	5,417,900	-	46%
Expenses		4,347,025	5,107,278	17%	7,981,626	9,860,945	24%	19,186,500	19,346,500	160,000	51%
Department Net		3,219,381	3,888,589	21%	5,735,468	7,379,240	29%	13,768,600	13,928,600	160,000	53%
Transit Services											
Revenue		732,553	784,881	7%	1,736,042	2,024,788	17%	3,983,300	4,158,300	-175,000	49%
Expenses		2,278,414	2,733,560	20%	4,680,175	5,229,984	12%	10,876,800	11,028,300	151,500	47%
Department Net		1,545,861	1,948,679	26%	2,944,133	3,205,196	9%	6,893,500	6,870,000	-23,500	47%
Division Net		4,765,242	5,837,268	22%	8,679,601	10,584,436	22%	20,662,100	20,798,600	136,500	51%
Economic Development											
Business & Tourism Development											
Revenue		168,123	183,869	9%	349,143	352,339	1%	810,300	819,800	-9,500	43%
Expenses		192,285	328,044	71%	404,836	627,163	55%	1,592,900	1,486,600	-106,300	42%
Department Net		24,162	144,175	497%	55,693	274,824	393%	782,600	666,800	-115,800	41%
Division Net		24,162	144,175	497%	55,693	274,824	393%	782,600	666,800	-115,800	41%
Capital Financing											
Capital Financing											
Revenue		38,750	38,750	0%	38,750	38,750	0%	35,000	35,000	-	111%
Expenses		9,686,074	9,735,219	1%	9,686,074	9,735,219	1%	15,121,200	15,121,200	-	64%
Department Net		9,647,324	9,696,469	1%	9,647,324	9,696,469	1%	15,086,200	15,086,200	-	64%
Division Net		9,647,324	9,696,469	1%	9,647,324	9,696,469	1%	15,086,200	15,086,200	-	64%
Common & Fiscal											
Tax Revenue & Requisitions											
Revenue		22,355,479	22,050,175	(1%)	38,831,140	40,861,709	5%	82,085,900	82,085,900	-	50%
Expenses		2,643,260	292,543	(89%)	237,779	292,543	23%	497,400	497,400	-	59%
Department Net		19,712,219	21,757,632	10%	38,593,361	40,569,166	5%	-81,588,500	-81,588,500	-	50%
Corporate Financial											
Revenue		1,460,357	1,812,336	24%	3,558,730	3,828,569	8%	7,653,900	7,653,900	-	50%
Expenses		1,214,651	690,284	(43%)	841,180	1,400,942	67%	2,729,600	2,729,600	-	51%
Department Net		245,706	22,879,685	9212%	2,717,549	2,427,627	(11%)	-4,924,300	-4,924,300	-	49%
Division Net		19,957,925	22,879,685	15%	41,310,911	42,996,793	4%	86,512,800	86,512,800	-	50%
Municipal Operations Revenue		34,309,374	33,811,657	4%	61,973,863	64,436,987	4%	126,362,800	127,645,500	1,282,700	50%
Municipal Operations Expenditures		39,227,186	37,548,281	4%	61,346,306	63,989,465	4%	126,362,800	127,311,100	948,300	50%
Municipal Operations net Draw on Tax Levy		4,917,811	3,736,624		-627,557	-447,522		-	-334,400	-334,400	

Appendix 1 (cont'd)

	Quarter to Date			Year to Date			Annual Budget \$ (B)	Annual Forecast \$ (C)	Variance (B-C) \$	% of Forecast Spent	
	Prior Year \$	Current Year \$	Change %	Prior Year \$	Current Year \$ (A)	Change %					
Utilities											
Water											
Water											
Revenue		2,452,814	2,395,763	(2%)	4,743,823	4,957,990	5%	10,188,100	10,488,100	-300,000	47%
Expenses		1,840,791	2,009,243	9%	3,586,838	3,840,178	7%	7,690,100	7,697,100	7,000	50%
Transfer to Reserve		612,023	386,520	(37%)	1,156,985	1,117,812	(3%)	2,498,000	2,791,000	293,000	40%
Division Net		-	-	0%	-	-	0%	-	-	-	0%
Wastewater											
Wastewater											
Revenue		2,354,352	2,260,107	(4%)	4,524,402	4,463,571	(1%)	9,832,700	9,832,700	-	45%
Expenses		1,615,324	2,120,994	31%	3,442,863	3,989,485	16%	8,528,000	8,536,100	8,100	47%
Transfer to Reserve		739,028	139,113	(81%)	1,081,539	474,086	(56%)	1,304,700	1,296,600	-8,100	37%
Division Net		-	-	0%	-	-	0%	-	-	-	0%
Storm											
Storm											
Revenue		862,182	995,964	16%	1,663,324	2,013,023	21%	4,202,900	4,202,900	-	48%
Expenses		243,306	229,805	(6%)	428,262	431,693	1%	1,207,500	1,209,400	1,900	36%
Transfer to Reserve		618,876	766,159	24%	1,235,062	1,581,330	28%	2,995,400	2,993,500	-1,900	53%
Division Net		-	-	0%	-	-	0%	-	-	-	0%
Solid Waste Management											
Solid Waste Management											
Revenue		1,403,702	1,464,509	4%	2,786,021	2,891,400	4%	6,049,400	6,049,400	-	48%
Expenses		1,065,510	1,061,322	(0%)	1,898,742	1,867,370	(2%)	5,732,600	5,736,300	3,700	33%
Transfer to Reserve		338,192	403,187	19%	887,279	1,024,030	15%	316,800	313,100	-3,700	327%
Division Net		-	-	0%	-	-	0%	-	-	-	0%
Utilities Revenue		7,073,050	7,116,343	1%	13,717,570	14,325,984	4%	30,273,100	30,573,100	300,000	47%
Utilities Expenditures		4,764,932	5,421,364	14%	9,356,706	10,128,726	8%	23,158,200	23,178,900	20,700	44%
Transfer to/from Reserve		2,308,118	1,694,979	(27%)	4,360,864	4,197,258	(4%)	7,114,900	7,394,200	279,300	57%

Explanation of % Variance

The % variance column records the percentage difference between the year to date actual and yearly budget amounts.

If revenues and expenditures incurred equally over months, the variance % would equal the number of months over 12.

As timing differences arise on receipt of revenues and payment of expenditures, some variances may not correspond to the number of months passed.

Negative dollar variances indicate lower than budget and positive dollar variances indicate higher than budget.

Appendix 2

Capital Projects by Year

For the Period Ending June 30, 2013

***** PROJECT TOTAL *****									
	\$ Project To Date	\$ Project Budget	\$ Project Forecast	\$ Variance fav / (unfav)	% Variance	\$ Variance fav / (unfav)	% Variance	# of Projects	
Project Description	A	B	C	(B-A)		(B-C)			
Entity #01 St. Albert									
2013 Muncpal Capital Projects									
Division #1000 Council									
Cost Centre #1010 Council									
413101 NABI Building Fund	0	25,000	25,000	25,000	100.0%	0	0.0%		
Total Division #1000 Council	0	25,000	25,000	25,000	100.0%	0	0.0%		1
Division #2300 Corporate Strategic Services									
Cost Centre #2015 Corporate Strategic Services Administration									
413505 Performance Measurement System	0	50,000	50,000	50,000	100.0%	0	0.0%		
Cost Centre #2240 Corporate Communication & Marketing									
413504 Website Project	0	75,000	75,000	75,000	100.0%	0	0.0%		
Cost Centre #5200 Human Resources									
413503 HR Electronic Recruitment Software	0	50,000	50,000	50,000	100.0%	0	0.0%		
Cost Centre #5400 Information Services									
413501 Office Systems Replacement Plan	29,831	453,400	453,400	423,569	93.4%	0	0.0%		
413502 Office Automation Program	9,693	50,000	50,000	40,307	80.6%	0	0.0%		
Total Division #2300 Corporate Strategic Services	39,523	678,400	678,400	638,877	94.2%	0	0.0%		5
Division #3000 Community & Protective Services									
Cost Centre #3109 Aquatics Administration									
413302 Aquatics Lifecycle Plan	12,295	40,400	40,400	28,105	69.6%	0	0.0%		
Cost Centre #3165 Servus Place - Administration									
413301 Servus Place Life Cycle Replacement Progr	141,007	255,000	255,000	113,993	44.7%	0	0.0%		
Cost Centre #3170 Parks & Naturalization									
413305 Sportfield Refurbishment Program	0	200,000	200,000	200,000	100.0%	0	0.0%		
413306 City Parks Refurbishment Plan/Implementation	0	100,000	100,000	100,000	100.0%	0	0.0%		
413307 Kingswood Neighbourhood Playground	0	100,000	100,000	100,000	100.0%	0	0.0%		
413310 Erin Ridge Trail Development Phase 2 - Desig	0	100,000	100,000	100,000	100.0%	0	0.0%		
Cost Centre #3200 Cultural Administration									
413309 Chevigny House	0	100,000	100,000	100,000	100.0%	0	0.0%		
Cost Centre #3300 Arden Theatre Administration									
413304 Arden Theatre Replacement Plan	0	275,000	275,000	275,000	100.0%	0	0.0%		
Cost Centre #3400 Fire Administration									
413303 Emergency Services Equipment Replacemen	41,820	243,700	243,700	201,880	82.8%	0	0.0%		
413313 Lifecycle Maintenance for Firehall 1, 2, 3	0	50,000	50,000	50,000	100.0%	0	0.0%		
Cost Centre #3500 Police Administration									
413312 Animal Bylaw Signage	0	10,000	10,000	10,000	100.0%	0	0.0%		
Cost Centre #3600 Community Services Administration									
413308 Community Capital Program	68,581	250,000	250,000	181,419	72.6%	0	0.0%		
413311 Community Support Centre	0	50,000	50,000	50,000	100.0%	0	0.0%		
Total Division #3000 Community & Protective Services	263,703	1,774,100	1,774,100	1,510,397	85.1%	0	0.0%		13
Division #4000 Planning & Engineering Services									
Cost Centre #4000 Engineering Services									
413410 Sr Project Mgr	0	86,500	86,500	86,500	100.0%	0	0.0%		
413411 Project Coordinator	0	67,000	67,000	67,000	100.0%	0	0.0%		
Cost Centre #4025 Roadway Services - Contracts									
413401 Arterial Asphalt Overlay Program	0	750,000	750,000	750,000	100.0%	0	0.0%		
413402 Collector Reconstruct Program	2,163	2,300,000	2,300,000	2,297,837	99.9%	0	0.0%		
413403 Collector/Local Asphalt Overlay Program	20,218	2,650,000	2,650,000	2,629,782	99.2%	0	0.0%		
413404 Local Reconstruct Program	0	160,000	160,000	160,000	100.0%	0	0.0%		
413405 Permanent Line Marking Rehabilitation	0	128,000	128,000	128,000	100.0%	0	0.0%		
413406 Red Willow Trail Overlay Program	8,308	150,000	150,000	141,692	94.5%	0	0.0%		
413407 Sidewalk Program	0	500,000	500,000	500,000	100.0%	0	0.0%		
413409 Veness Road Upgrade (142 St)	9,438	2,700,000	2,700,000	2,690,563	99.7%	0	0.0%		
413412 Railroad Safety Enhancement (Meadowview	0	250,000	250,000	250,000	100.0%	0	0.0%		
413413 Ray Gibbon Drive Walkway	0	50,000	50,000	50,000	100.0%	0	0.0%		
Cost Centre #4160 Traffic Signals									
413408 Transportation Systems Mgmt (Signals)	246,661	746,000	746,000	499,339	66.9%	0	0.0%		
Total Division #4000 Planning & Engineering Services	286,788	10,537,500	10,537,500	10,250,712	97.3%	0	0.0%		13

Appendix 2 (cont'd)

***** PROJECT TOTAL *****									
Project Description	\$ Project To Date A	\$ Project Budget B	\$ Project Forecast C	\$ Variance fav / (unfav) (B-A)	% Variance	\$ Variance fav / (unfav) (B-C)	% Variance	# of Projects	
Division #4500 Infrastructure Services									
Cost Centre #4110 Garage Operations									
413801 PW Mobile Equipment Replacement Plan	92,147	603,000	603,000	510,853	84.7%	0	0.0%		
413808 PW Tandem Truck	0	225,000	225,000	225,000	100.0%	0	0.0%		
Cost Centre #4120 Public Works Buildings									
413806 PW Shop Equipment & Yard	12,424	70,000	70,000	57,576	82.3%	0	0.0%		
Cost Centre #4165 Street Signs									
413807 PW Subdivision Signage & Amenities	5,540	46,900	46,900	41,360	88.2%	0	0.0%		
Cost Centre #4600 Transit Administration									
413809 LRT Functional Study	0	250,000	250,000	250,000	100.0%	0	0.0%		
Cost Centre #4640 Transit Bus Maintenance									
413802 Transit Replacement Plan	20,527	660,000	660,000	639,473	96.9%	0	0.0%		
Cost Centre #4750 Other Civic Buildings									
413803 Cemetery Improvements	0	15,000	15,000	15,000	100.0%	0	0.0%		
413805 PW Energy Efficiency Program	0	56,200	56,200	56,200	100.0%	0	0.0%		
Cost Centre #6210 St. Albert Place									
413804 PW - St. Albert Place	0	255,000	255,000	255,000	100.0%	0	0.0%		
Total Division #4500 Infrastructure Services	130,637	2,181,100	2,181,100	2,050,463	94.0%	0	0.0%		9
Division #5500 Economic Development									
Cost Centre #2100 Business Development									
413602 Wayfinding Signage Implementation	0	100,000	100,000	100,000	100.0%	0	0.0%		
Cost Centre #5130 Business Licensing									
413601 Terrest Business License Software	17,900	35,000	35,000	17,100	48.9%	0	0.0%		
Total Division #5500 Economic Development	17,900	135,000	135,000	117,100	86.7%	0	0.0%		2
2013 Total Municipal Capital Projects	738,551	15,331,100	15,331,100	14,592,549	95.2%	0	0.0%		43
2012 Municipal Capital Projects									
Division #1000 Council									
Cost Centre #1010 Council									
412101 Train Whistle Cessation (McKenney & Ray C	28,093	150,000	150,000	121,907	81.3%	0	0.0%		
412102 Mountain Bike Skills Park	4,864	175,000	175,000	170,136	97.2%	0	0.0%		
412103 White Spruce Forest	4,311	25,000	25,000	20,689	82.8%	0	0.0%		
412105 Heritage Lake Enhancement	0	57,900	57,900	57,900	100.0%	0	0.0%		
412106 Entrance Landscaping Beautification	23,325	500,000	500,000	476,675	95.3%	0	0.0%		
412107 Special Olympics Legacy Project	17,103	25,000	25,000	7,897	31.6%	0	0.0%		
Total Division #1000 Council	77,695	932,900	932,900	855,205	91.7%	0	0.0%		6
Division #2000 City Manager's Office									
Cost Centre #6100 Central Supply									
412203 Office Systems Replacement Plan	110,246	202,300	202,300	92,054	45.5%	0	0.0%		
Total Division #2000 City Manager's Office	110,246	202,300	202,300	92,054	45.5%	0	0.0%		1
Division #2300 Corporate Strategic Services									
Cost Centre #2015 Corporate Strategic Services Administration									
Cost Centre #2240 Corporate Communication & Marketing									
412504 Webstreaming East Board Room (SCF)	34,830	37,000	37,000	2,170	5.9%	0	0.0%		
Cost Centre #5400 Information Services									
412501 Office Systems Replacement Plan	149,807	652,100	652,100	502,293	77.0%	0	0.0%		
Total Division #2300 Corporate Strategic Services	184,637	689,100	689,100	504,463	73.2%	0	0.0%		2
Division #3000 Community & Protective Services									
Cost Centre #3200 Cultural Administration									
412309 Chevigny House	106,568	100,000	100,000	(6,568)	-6.6%	0	0.0%		
Cost Centre #3505 Police Accommodations									
412311 Police Services Building (MIG) Purchase	5,677,519	5,625,000	5,699,200	(52,519)	-0.9%	(74,200)	-1.3%		
Cost Centre #3600 Community Services Administration									
412308 Community Capital Program	266,499	250,000	250,000	(16,499)	-6.6%	0	0.0%		
Total Division #3000 Community & Protective Services	6,050,587	5,975,000	6,049,200	(75,587)	-1.3%	(74,200)	-1.2%		3

Appendix 2 (cont'd)

***** PROJECT TOTAL *****								
Project Description	\$ Project To Date A	\$ Project Budget B	\$ Project Forecast C	\$ Variance fav / (unfav) (B-A)	% Variance	\$ Variance fav / (unfav) (B-C)	% Variance	# of Projects
Division #4000 Planning & Engineering Services								
Cost Centre #4025 Roadway Services - Contracts								
412403 Arterial Asphalt Overlay Program	998,803	1,500,000	1,500,000	501,197	33.4%	0	0.0%	
412404 Collector Reconstruct Program	58,110	150,000	150,000	91,890	61.3%	0	0.0%	
412405 Collector/Local Asphalt Overlay Program	1,769,950	2,000,000	2,000,000	230,050	11.5%	0	0.0%	
412406 Local Reconstruct Program	1,077,286	1,300,000	1,300,000	222,714	17.1%	0	0.0%	
412410 Red Willow Trail Overlay Program	119,839	150,000	150,000	30,161	20.1%	0	0.0%	
412415 Veness Road Upgrade (142 St)	3,122,252	3,500,000	3,500,000	377,748	10.8%	0	0.0%	
412417 Barrier Wall on St. Albert Trail Rehabilitation	221,606	200,000	200,000	(21,606)	-10.8%	0	0.0%	
Total Division #4000 Planning & Engineering Services	7,367,844	8,800,000	8,800,000	1,432,156	16.3%	0	0.0%	7
Division #4500 Infrastructure Services								
Cost Centre #4110 Garage Operations								
412401 PW Mobile Equipment Replacement Plan	951,033	1,081,000	1,081,000	129,967	12.0%	0	0.0%	
Cost Centre #4165 Street Signs								
412414 PW Regulatory and Street Signage Upgrades	6,977	25,000	25,000	18,023	72.1%	0	0.0%	
Cost Centre #4225 Playfields & Playgrounds								
412305 Sportfield Refurbishment Program	125,924	150,000	150,000	24,076	16.1%	0	0.0%	
412306 City Parks Refurbishment Plan/Implementation	112,253	100,000	113,300	(12,253)	-12.3%	(13,300)	-13.3%	
Cost Centre #4600 Transit Administration								
412420 Campbell Road Park & Ride	1,723	30,000,000	30,000,000	29,998,277	100.0%	0	0.0%	
Cost Centre #4750 Other Civic Buildings								
412411 PW Energy Efficiency Program	21,007	54,600	54,600	33,593	61.5%	0	0.0%	
Cost Centre #6210 St. Albert Place								
412418 PW - St. Albert Place	45,663	400,000	400,000	354,337	88.6%	0	0.0%	
Total Division #4500 Infrastructure Services	1,264,580	31,810,600	31,823,900	30,546,020	96.0%	(13,300)	0.0%	7
Division #5500 Economic Development								
Cost Centre #2100 Business Development								
412601 Entrance Signage	0	100,000	100,000	100,000	100.0%	0	0.0%	
Total Division #5500 Economic Development	0	100,000	100,000	100,000	100.0%	0	0.0%	1
Division #6500 Common & Fiscal								
Cost Centre #6010 General Corporate								
412108 Civic Space Capacity Initiative	0	490,000	490,000	490,000	100.0%	0	0.0%	
412202 Space Planning	149,843	150,000	150,000	157	0.1%	0	0.0%	
Total Division #6500 Common & Fiscal	149,843	640,000	640,000	490,157	76.6%	0	0.0%	2
2012 Total Municipal Capital Projects	15,205,431	49,149,900	49,237,400	33,944,469	69.1%	(67,500)	-0.2%	29

2011 & Prior Years Municipal Capital Projects

Division #2300 Corporate Strategic Services								
Cost Centre #2315 Corporate GIS								
40940C-11 Corporate GIS Foundation Items	3,687	32,000	32,000	28,313	88.5%	0	0.0%	
Cost Centre #5400 Information Services								
40548C IT Strategic Plan	851,612	910,000	910,000	58,388	6.4%	0	0.0%	
40902 IT Office Systems Repl Plan 2011	97,722	225,000	225,000	127,278	56.6%	0	0.0%	
Total Division #2300 Corporate Strategic Services	953,021	1,167,000	1,167,000	213,979	18.3%	0	0.0%	3

Appendix 2 (cont'd)

PROJECT TOTAL									
Project Description	\$ Project To Date A	\$ Project Budget B	\$ Project Forecast C	\$ Variance fav / (unfav) (B-A)	% Variance	\$ Variance fav / (unfav) (B-C)	% Variance	# of Projects	
Division #3000 Community & Protective Services									
Cost Centre #3100 Recreation Administration									
41118A Public Art Display City's Torches	2,766	10,000	10,000	7,234	72.3%	0	0.0%		
Cost Centre #3109 Aquatics Administration									
41125B Aquatics Lifecycle Plan	170,679	172,100	172,100	1,421	0.8%	0	0.0%		
Cost Centre #3110 Fountain Park Recreation Centre									
40959B FPRC - Meeting Room HVAC	68,351	75,000	75,000	8,649	11.5%	0	0.0%		
Cost Centre #3150 Community Recreation Programs									
40958A Founders Walk (150th Anniversary)	1,199,217	1,300,000	1,300,000	100,783	7.8%	0	0.0%		
Cost Centre #3167 Servus Place - Fitness Centre									
40939B Servus Place Fitness and Wellness expansi	72,445	100,000	100,000	27,555	27.6%	0	0.0%		
Cost Centre #3170 Parks & Naturalization									
40982A Northridge Park Development Phase 1/Phase	544,787	750,000	750,000	205,213	27.4%	0	0.0%		
41022A-11 Dog Park	91,118	100,000	100,000	8,882	8.9%	0	0.0%		
41131A Mountain Bike Skills Park - Design	0	25,000	25,000	25,000	100.0%	0	0.0%		
Cost Centre #3171 Community Recreation Facilities									
40918A Community Capital Program - Nordic Ski Club	157,500	175,000	175,000	17,500	10.0%	0	0.0%		
Cost Centre #3300 Arden Theatre Administration									
40929B-10 Arden Theatre Replacement Plan	535,652	600,000	600,000	64,348	10.7%	0	0.0%		
Cost Centre #3600 Community Services Administration									
40917B Community Capital Program	792,173	825,000	825,000	32,827	4.0%	0	0.0%		
40917B-10 Community Capital Program	202,932	500,000	500,000	297,068	59.4%	0	0.0%		
40917B-11 Community Capital Program	202,663	250,000	250,000	47,337	18.9%	0	0.0%		
40932C Community Recognition Program	156,198	160,000	160,000	3,802	2.4%	0	0.0%		
Total Division #3000 Community & Protective Services	4,194,481	5,042,100	5,042,100	847,619	16.8%	0	0.0%	14	
Division #4500 Infrastructure Services									
Cost Centre #4100 Public Works Administration									
40802C-1 Office Systems (Hansen Software)	59,310	226,000	226,000	166,690	73.8%	0	0.0%		
Cost Centre #4130 Roadway Services									
40970A St. Albert Trail Urbanization Study	70,425	150,000	150,000	79,575	53.1%	0	0.0%		
40978A-10 Collector Reconstruct Program	1,214,055	1,380,000	1,380,000	165,945	12.0%	0	0.0%		
41020A Anthony Henday Drive Connectors (BCF)	10,183,246	12,023,500	12,023,500	1,840,254	15.3%	0	0.0%		
41119A Bridge Rehabilitation	443,947	600,000	600,000	156,053	26.0%	0	0.0%		
41184 Ray Gibbon Drive Stage 3A - Construction	5,516,676	17,190,000	17,190,000	11,673,324	67.9%	0	0.0%		
Cost Centre #4135 Sidewalks & Curbs									
40908A-11 Sidewalk Program	534,015	1,012,000	1,012,000	477,985	47.2%	0	0.0%		
40934A-10 Red Willow Trail Overlay Program	108,872	115,000	115,000	6,128	5.3%	0	0.0%		
Cost Centre #4225 Playfields & Playgrounds									
41126A Sportfield Refurbishment Program	74,523	100,000	100,000	25,477	25.5%	0	0.0%		
Cost Centre #4610 Transit System Operations									
40954C Drive Camera (Incident Video)	0	105,000	105,000	105,000	100.0%	0	0.0%		
Cost Centre #4750 Other Civic Buildings									
41132B City Building Rehabilitation	56,250	100,000	100,000	43,750	43.8%	0	0.0%		
Total Division #4500 Infrastructure Services	18,261,317	33,001,500	33,001,500	14,740,183	44.7%	0	0.0%	11	
Division #5500 Economic Development									
Cost Centre #2100 Business Development									
40952C Downtown Signage	0	125,000	125,000	125,000	100.0%	0	0.0%		
41089C-11 Entrance Signage	115,189	200,000	200,000	84,811	42.4%	0	0.0%		
41090C Directional Signage	26,344	200,000	200,000	173,656	86.8%	0	0.0%		
Total Division #5500 Economic Development	141,533	525,000	525,000	383,467	73.0%	0	0.0%	3	
2011 & Prior Year Total Municipal Capital Projects	23,550,352	39,735,600	39,735,600	16,185,248	40.7%	0	0.0%	31	
Total Entity #01 St. Albert	39,494,334	104,216,600	104,304,100	64,722,266	62.1%	(87,500)	-0.1%	103	

Appendix 2 (cont'd)

***** PROJECT TOTAL *****								
Project Description	\$ Project To Date A	\$ Project Budget B	\$ Project Forecast C	\$ Variance fav / (unfav) (B-A)	% Variance	\$ Variance fav / (unfav) (B-C)	% Variance	# of Projects
Entity #02 Utilities								
2013 Utility Capital Projects								
Division #7000 Water								
Cost Centre #7130 Water Distribution								
413414 Water Network Level of Service	0	551,000	551,000	551,000	100.0%	0	0.0%	
413415 Utility Master Plan (Water)	0	158,000	158,000	158,000	100.0%	0	0.0%	
413416 Oversized Pools - Water Mains	0	199,300	199,300	199,300	100.0%	0	0.0%	
413417 East Water Supply Main (Phase 2)	69,097	5,500,000	5,500,000	5,430,903	98.7%	0	0.0%	
413418 Oakmont Water Supply Line	0	4,900,000	4,900,000	4,900,000	100.0%	0	0.0%	
413419 Oakmont Pumphouse Upgrades	0	75,000	75,000	75,000	100.0%	0	0.0%	
413810 Water System Infrastructure Rehab	34,800	390,000	390,000	355,200	91.1%	0	0.0%	
Total Division #7000 Water	103,897	11,773,300	11,773,300	11,669,403	99.1%	0	0.0%	7
Division #8000 Wastewater								
Cost Centre #8110 Wastewater Lift System								
413811 Wastewater Rehabilitation Program	97,624	213,000	213,000	115,376	54.2%	0	0.0%	
Cost Centre #8130 Wastewater Collection								
413420 Wastewater Collection System Level of Ser	0	276,000	276,000	276,000	100.0%	0	0.0%	
413421 Utility Master Plan (Wastewater)	0	158,000	158,000	158,000	100.0%	0	0.0%	
413422 North Trunk Development Phase 1	0	2,461,400	2,461,400	2,461,400	100.0%	0	0.0%	
413812 Wastewater Household Service	135,652	200,000	200,000	64,348	32.2%	0	0.0%	
413813 Wastewater Main Replacement	0	528,000	528,000	528,000	100.0%	0	0.0%	
413814 CCTV Equipment Upgrades	0	25,000	25,000	25,000	100.0%	0	0.0%	
Total Division #8000 Wastewater	233,275	3,861,400	3,861,400	3,628,125	94.0%	0	0.0%	7
Division #8600 Storm								
Cost Centre #8700 Storm Operations								
413423 Storm Water Infrastructure Rehabilitation	0	1,050,000	1,050,000	1,050,000	100.0%	0	0.0%	
413424 Storm Water Management Level of Service F	378	1,680,000	1,680,000	1,679,622	100.0%	0	0.0%	
413425 Utility Master Plan (Stormwater)	0	158,000	158,000	158,000	100.0%	0	0.0%	
413426 South Campbell Storm Water Management Fi	10,704	950,000	950,000	939,296	98.9%	0	0.0%	
413427 Sedimentation and Erosion Control Plan	0	200,000	200,000	200,000	100.0%	0	0.0%	
Total Division #8600 Storm	11,082	4,038,000	4,038,000	4,026,918	99.7%	0	0.0%	5
Division #9000 Solid Waste Management								
Cost Centre #9120 Composting								
413815 Waste & Organic Cart Replacement	18,188	20,000	20,000	1,812	9.1%	0	0.0%	
Total Division #9000 Solid Waste Management	18,188	20,000	20,000	1,812	9.1%	0	0.0%	1
2013 Total Utility Capital Projects	366,443	19,692,700	19,692,700	19,326,257	98.1%	0	0.0%	20

2012 Utility Capital Projects

Division #7000 Water								
Cost Centre #7100 Water Administration								
412706 My City Application (Tempest Software)	39,671	50,000	50,000	10,330	20.7%	0	0.0%	
Cost Centre #7130 Water Distribution								
412701 Oakmont Pump House Upgrades	0	75,000	0	75,000	100.0%	75,000	100.0%	
412703 Water Network Level of Service	0	525,000	525,000	525,000	100.0%	0	0.0%	
412704 Water Main Oversizing	0	193,400	193,400	193,400	100.0%	0	0.0%	
Total Division #7000 Water	39,671	843,400	768,400	803,730	95.3%	75,000	8.9%	4

Appendix 2 (cont'd)

***** PROJECT TOTAL *****								
Project Description	\$ Project To Date A	\$ Project Budget B	\$ Project Forecast C	\$ Variance fav / (unfav) (B-A)	% Variance	\$ Variance fav / (unfav) (B-C)	% Variance	# of Projects
Division #8000 Wastewater								
Cost Centre #8100 Wastewater Administration								
412710 Wastewater Collection System Level of Ser	1,106,940	2,000,000	2,000,000	893,060	44.7%	0	0.0%	
Cost Centre #8110 Wastewater Lift System								
412711 Wastewater Lift Station Rehabilitation	0	250,000	250,000	250,000	100.0%	0	0.0%	
Cost Centre #8130 Wastewater Collection								
412709 Wastewater Main Replacement	265,705	502,000	502,000	236,295	47.1%	0	0.0%	
412716 North Development Trunk Phase 1	0	2,403,000	2,403,000	2,403,000	100.0%	0	0.0%	
Total Division #8000 Wastewater	1,372,644	5,155,000	5,155,000	3,782,356	73.4%	0	0.0%	4
Division #8600 Storm								
Cost Centre #8700 Storm Operations								
412712 Stormwater Infrastructure Rehabilitation	378,368	1,000,000	1,000,000	621,632	62.2%	0	0.0%	
412713 Stormwater Management Level of Service R	490	300,000	300,000	299,510	99.8%	0	0.0%	
412714 Sedimentation and Erosion Control Plan	1,087,176	2,560,000	2,560,000	1,472,824	57.5%	0	0.0%	
Total Division #8600 Storm	1,466,035	3,860,000	3,860,000	2,393,965	62.0%	0	0.0%	3
Division #9000 Solid Waste Management								
Cost Centre #9100 Solid Waste Management Collection & Disposal								
412715 Rel Park Redevelopment Phase 3 & 4	2,337,491	9,000,000	8,000,000	6,662,509	74.0%	1,000,000	11.1%	
Total Division #9000 Solid Waste Management	2,337,491	9,000,000	8,000,000	6,662,509	74.0%	1,000,000	11.1%	1
2012 Total Utility Capital Projects	5,215,840	18,858,400	17,783,400	13,642,560	72.3%	1,075,000	5.7%	12
2011 & Prior Years Utility Capital Projects								
Division #7000 Water								
Cost Centre #7130 Water Distribution								
40935A Oakmont Distribution Water Main Phase 1	146,672	220,000	220,000	73,328	33.3%	0	0.0%	
40945A-10 Water Improvements	75,387	100,000	100,000	24,613	24.6%	0	0.0%	
Total Division #7000 Water	222,059	320,000	320,000	97,941	30.6%	0	0.0%	2
Division #8000 Wastewater								
Cost Centre #8110 Wastewater Lift System								
40966A Wastewater Lift Stations Rehabilitation	2,089,546	2,595,000	2,089,600	505,454	19.5%	505,400	19.5%	
Cost Centre #8130 Wastewater Collection								
41078A NE St. Albert Utility Servicing	1,146,836	1,197,000	1,197,000	50,164	4.2%	0	0.0%	
Total Division #8000 Wastewater	3,236,382	3,792,000	3,286,600	555,618	14.7%	505,400	13.3%	2
Division #8600 Storm								
Cost Centre #8700 Storm Operations								
40975A Stormwater Infrastructure Rehab 2008	265,720	500,000	500,000	234,280	46.9%	0	0.0%	
40942A-10 Storm Improvements	151,297	250,000	250,000	98,703	39.5%	0	0.0%	
40975A-10 Stormwater Infrastructure Rehab	3,660	190,000	190,000	186,340	98.1%	0	0.0%	
41148A Havenwood Pond Reconstruction	745,291	1,000,000	900,000	254,709	25.5%	100,000	10.0%	
41151A Rel Wetland Stormwater Outlet Improvement	0	500,000	100,000	500,000	100.0%	400,000	80.0%	
Total Division #8600 Storm	1,165,968	2,440,000	1,940,000	1,274,032	52.2%	500,000	20.5%	5
2011 and Prior Year Total Utility Capital Projects	4,624,408	6,552,000	5,546,600	1,927,592	29.4%	1,005,400	15.3%	9
Total Entity #02 Utilities	10,206,692	45,103,100	43,022,700	34,896,408	77.4%	2,080,400	4.6%	41

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